



WANDERER, YOUR FOOTSTEPS ARE THE ROAD...

Mandate Report

2020-2024: Challenges, objectives, and results

ADRIÁN BONILLA - LEIRE PAJÍN



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EU-LAC Foundation

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The intensity of the bi-regional strategic partnership depends on the foreign policy priorities of the member governments and the interaction not only between the two regions, but also on intra-regional agendas. The management capacity of the EU-LAC Foundation at different times illustrates, beyond the effectiveness of its managers (which has always been very important), the health of the relationship between the European Union and the countries of the CELAC. This report provides an account not only of the relationship between the activities of the international organization, but also of the strategic moment of the relationship between the countries of the European Union and those of Latin America and the Caribbean.

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**Leire Pajín,
President of the EU-LAC Foundation**

Expert in Sustainable Development Goals, Social Corporate Responsibility and Global health, she holds a Master's degree in Direction of Companies and Organisations in the Knowledge Economy from UOC and a Bachelor's Degree in Sociology from the University of Alicante. Currently serving as ISGlobal International Development Director, Leire also chairs REDS (the Spanish chapter of the United Nations Sustainable Development Solutions Network-UNSDSN) and is a member of UNSDSN's strategic and leadership council. Additionally, initiated the EU-LAC Women's International Network.

Prior to her presidency at the EU-LAC Foundation, Leire held notable roles in the Spanish government, including Minister of Health, Social Policy and Gender Equality (2010-2011) and Secretary of State for International Cooperation (2004-2008). She also served as a member of the Congress and Senate from 2000 to 2012. Leire served as an advisor for the UN (UNDP and PAHO-WHO) and was President of the non-governmental organization International Solidarity from 2000 to 2004. Leire Pajín has received prestigious awards such as the Gran Cruz de la Real y Distinguida Orden Española Carlos III in 2011, the Orden del Águila Azteca from Mexico in 2011, and La Gran Cruz de la Orden del Mérito Civil in 2008.



**Adrián Bonilla Ph.D,
Executive Director of the EU-LAC Foundation**

Doctorate and Master's degrees in International Relations from the University of Miami. He holds a Bachelor's degree in Public and Social Sciences from the Central University of Ecuador.

Before joining the EU-LAC Foundation, Adrián Bonilla was National Secretary of Higher Education with ministerial rank in his country (2018-2019); served as Secretary-General for the entire region at the Latin American Faculty of Social Sciences FLACSO (2012-2016), and also as Director of the Office in Ecuador (2004-2012) of this international academic organisation. Adrián Bonilla has published as an author and editor fifteen books and numerous articles in prestigious academic journals and books in Latin America and the Caribbean, Europe and the United States. He has been a lecturer and visiting professor at several universities and is current member of the editorial bodies of Global Governance, Contexto Internacional and the CIDOB journal D' Afers Internacionals, amongst other specialised publications. His work topics are related to foreign policy, security and multilateralism in Latin America and the Caribbean.

*As you walk, you make a path,
And looking back...*

Antonio Machado

INTRODUCTION AND STRATEGIC REFLECTION

The relationship between Europe, Latin America and the Caribbean has immense potential for bi-regional cooperation and interaction. It is about the link between regions with cultural and historical ties that have many common interests, and several shared values. They are, as has been said on some occasions, "the two most compatible regions" of the global chessboard. In recent decades, the nexus between Europe, Latin America and the Caribbean has revolved around economic opportunities for exchange, development cooperation, culture, common platforms for political dialogue and mutual concerns for global issues, with sustainability being very important.

The European Union and most of the Latin America and the Caribbean countries are institutionally linked in their trade by association agreements, which have been signed by all states, except for the ones in Mercosur – whose agreement with the EU is currently under negotiation – and Bolivia and Venezuela. Economic dynamics, however, are not the only ones. Concerns about agendas related to sustainable development, social cohesion, the validity of democratic regimes, the rule of law and human rights continue to be central to the relationship and make it a unique experience at the global level. Likewise, cultural and linguistic exchanges, and the appropriation of common global objectives, have cemented the strong bi-regional relationship. Since the beginning of this century, all these issues have been systematically and recurrently taken up by Summits and meetings of high authorities, and they are the context, institutional environment, and origin of the existence of the EU-LAC Foundation.

i. Context

a. The pandemic and post-Covid-19

The EU-LAC Foundation's action in its first years of 2020-2024 mandate was marked by the international effects of the COVID-19 pandemic. Its impacts were profound and were felt in all spaces of social and political life in all societies of the world. The Pandemic was an event of globalization that articulated all its dimensions: financial, economic, social, defence and security – simply, all of them! Hitting especially the most vulnerable and significantly increasing inequality and the gender gap. The global health crisis transcended borders, forced the reformulation of the economic architecture in all states and highlighted the limitations and asymmetries of the contemporary international order. The myriad global interconnections were summed up in this event. The region most affected by the effects of the pandemic in social and public health terms was Latin America and the Caribbean. The recession that had been dragging on since at least 2012

could not be overcome. The United Nations estimated a reduction in GDP of more than 9%, and a dramatic increase in poverty and extreme poverty (https://unsdg.un.org/sites/default/files/2020-07/ES_SG-Policy-brief-COVID-LAC.pdf). This reality occurred in circumstances in which the region saw its rates of equity and access to social wealth, as well as to public services, deteriorate throughout the second decade of this century. COVID, until its peak in 2022, had infected almost 74 million people and with a mortality of more than one million seven hundred thousand people. (Reuters, 2022, COVID statistics in LAC). The region depended 96% on imports of medical supplies for the treatment and prevention of the disease, and therefore the issue of global vaccine distribution was very sensitive in the interactions of its countries with extra-regional counterparts.

In economic terms, the pandemic had disruptive effects on international trade mechanisms and the way governments channelled their resources. A first global consequence was the recession that resulted from the interruption or change of pace of productive activities, and this circumstance reduced, at the same time, the fluidity of the exchange and value chains. This happened at the global level and was also explicit in the economic relationship between Europe, Latin America and the Caribbean. In the latter region, the structural challenges were greater, given its limited resources and the vulnerability of its economies. This highlighted the capacity of international cooperation policies in all areas, especially in the area of public health.

On the other hand, the pandemic highlighted the strengths and weaknesses of international organizations and the real possibilities of common policies in a situation that, at first, was characterized by the lack and scarcity of technological instruments for their neutralization. Some nations cooperated closely, while others chose to protect their own societies. The international system of responses to global crises showed its limitations in all regions, even in the European Union, but especially in Latin America and the Caribbean. During all this time, the weak structure to prepare for and respond to crises of this nature became evident, and even more if we talk about cooperation between the regions. Likewise, the pandemic redoubled the need to guarantee a system of universal health coverage and underscored the importance of strengthening capacities for the generation of and access to innovation in medicines and vaccines. This situation made asymmetries and disparities visible, producing for the EU-LAC Foundation precisely the need to create spaces for deliberation and discussion that sustain the visibility and usefulness of sustaining the bi-regional relationship precisely to learn lessons from the crisis, which stimulate efficient cooperation policies for the future.

b. The political, economic and social environment in the Latin American and Caribbean regions and the European Union

The twenty-first century, in the case of Latin America and the Caribbean, created the opportunity for new forms of international political articulation to emerge in the region, complementing the subregional trade integration systems built at the end of the 1960s. New dialogue mechanisms were designed to foster the integration of Latin America and

the Caribbean. One of them, for example, was the originally Brazilian initiative that led to the creation of UNASUR, which was very important in the process of regional integration ideas that materialized as political realities. UNASUR was a geostrategic initiative that tried to convene all South American countries in a forum for political dialogue that included not only defence, but also issues such as infrastructure and public health. Difficulties in achieving consensus have hindered this process, but despite its current crisis, it has been useful for the construction and stabilization of the most representative and cohesive proposal for regional representation: the Community of Latin American and Caribbean States (CELAC), which is the Foundation's counterpart in government.

CELAC was established as a mechanism for political dialogue¹ at a summit held in 2010 in Mexico, where the 33 LAC countries decided to merge the former Rio Group and the Latin American and Caribbean Summit on Development and Cooperation (CALC) into a single forum. Since the Santiago de Chile Summit in 2013, CELAC has acted as the official regional counterpart of the European Union. It is the only institution that brings together all the governments of the region. However, its institutional framework is very tenuous. Decisions must be taken by consensus, i.e. virtually unanimously, and there are no mechanisms to compel governments to comply with resolutions. CELAC is headed by a state that assumes its pro tempore presidency, mostly on an annual basis, and has coordinating functions, but not representative in political terms. It lacks a secretariat and operates through meetings of heads of state or national coordinators².

Latin American and Caribbean regionalisms were the material basis for the intersection with the European image of the strategic partnership between the countries of the two continents. The result of the contact, based on the idea of the existence of a region politically defined as "Latin America and the Caribbean", has taken a hybrid form of connection, despite considerable asymmetries and low levels of interdependence.

The European Union also had to face several challenges that were precursors to the new moment of the bi-regional relationship. The tradition of using and defending multilateralism and its commitment to the idea of a rules-based world order marked its international projection in the last decade. Trade with Latin America and the Caribbean was sustained, although the volume of trade between LAC and other regions grew significantly. The association agreements with Latin America channelled trade in environmentally friendly logics and, in a way, built the foundations of a contemporary agenda that includes social dimensions in trade policy.

The European Union has faced several major challenges in processing its international agenda in recent years. The first of these was the humanitarian crisis in Syria, produced by the war that has devastated that country and the reception of almost two million

1 In accordance with article 5 of the Declaration of the Summit for the Unity of Latin America and the Caribbean of 23 February 2010, and article 31 of the Caracas Declaration of 3 December 2011, CELAC may be understood as a Mechanism for political dialogue, cooperation and integration.

2 In accordance with the provisions of the Declaration of the I CELAC Summit of 27-28 January 2013, CELAC also operates through meetings of Ministers of Foreign Affairs, national coordinators, the Troika and other specialized meetings.

migrant refugees that generated social phenomena that are still in process. The war against Ukraine has caused a massive humanitarian crisis and had an impact on all security agendas and the global economic architecture, but especially on that of the European Union countries. Moreover, the war in Palestine, has produced devastating humanitarian consequences and repercussions on regional stability and security. Even so, amid major international problems, the relationship with Latin America and the Caribbean has been preserved.

A central issue on the European Union's agenda has been the fight against climate change. The commitment to the need to produce sustainably, in a decarbonized economy and to challenge all its partners to the acceptance of policies that protect renewable sources of natural resources have been a constant. The global presence of the European environmental agenda has been relevant, and this need has been met by the majority of Latin American and Caribbean governments, not only in relations with the Union's partners, but in all common international forums.

The European Union, finally, is trying to find a global strategy of financial and political projection around the Global Gateway initiative. It was presented to by the governments of EU countries and Latin America and the Caribbean and enunciated as a shared strategy at the Summit of Heads of State in Brussels in 2023. The international order in transformation, whose dynamics have hugely impacted the institutionality and distribution of power established after the Second World War, imply for relations with Latin America and the Caribbean the need to identify shared interests and values, which have been expressed in the declarations of high authorities on issues such as multilateralism, global security, fair trade, sustainable development, and regimes that respect human rights and commit to democracy. It is this agenda that is a framework of the EU-LAC Foundation's action.

ii. EU-LAC Foundation's strategic objectives and results

At the beginning of the 2020-2024 mandate, the Foundation carried out a strategic discussion exercise to analyse the context and set priorities. This exercise made it possible to prioritize strategic and sectoral areas. Two objectives were adopted: to increase the visibility of the foundation and raise the impact and usefulness of its activities and outcomes. In this way, the Foundation would concentrate on the production of initiatives that add value to the bi-regional relationship. This value can be translated into two elements. First, that the entity's activities involve the construction of scenarios so that governmental, international, and civil society actors can establish stable lines of cooperation; and second, that the projects give greater impact, political and programmatic significance to intergovernmental agendas. Likewise, the foundation set out to strengthen and extend its alliances with other regional actors and international organizations, which has made it possible to multiply the organization of activities and optimize resources.

These initial objectives in turn identified goals around several thematic axes of work: (1) Knowledge, (2) Just Transitions, (3) Culture, (4) Gender Equality, and (5) Multilateralism.

The 2021 Work Programme considered various guidelines contained in the Declarations emanating from the EU-CELAC Heads of State and Government Summits and subsequent Ministerial Meetings. It also considered elements of the EU-CELAC Action Plan (2015) and took up topics related to the development of bi-regional relations between the European Union, Latin America, and the Caribbean in the international context of 2021, characterized by the impacts of the pandemic.

It is important to note that when designing this Programme, it was understood that the potential of the Foundation and its initiatives lies in its membership, which places it in a unique position to develop activities that bring citizens closer to the decision-makers of both regions, especially allowing to support the creation of bi-regional networks and platforms and promote the production of knowledge and shared perspectives, in order to boost political dialogue and bi-regional cooperation.

The context in which the EU-LAC Foundation operated in 2022 was characterized by the continuity of various backgrounds that marked the limits and horizons of the bi-regional partnership between Latin America, the Caribbean and Europe. Particularly important was the persistence of the effects of the pandemic that was expressed in the economic crisis, whose effects impacted, for example, social protection systems.

On the other hand, political developments at the international level had significant implications for the foreign policy priorities of the countries of both regions, which had to process social, economic, environmental, and migratory challenges, among others. In this context, the bi-regional relationship became very relevant, especially in terms of managing a sustainable recovery. Interregional investment flows persisted. New cooperation policies, in the same area of health, finally allowed access to vaccines for important segments of the population. The need to resume dialogues at the highest level became a necessary consensus. Both regions searched for them.

The EU-LAC Foundation then proposed the 2023 Work Programme with the central purpose of supporting the events of the political dialogue between the two regions in a context marked by intense dynamics in the structure of the international order, which faces global challenges and transformations. Within the thematic areas that the bi-regional agenda constantly produces, the Foundation had built in previous years several links between actors, spaces for the formation of networks and scenarios for dialogue between social organizations, governments and international organizations. The Foundation was especially active in generating initiatives on the topics of sustainability, higher education, science and knowledge production, gender equality, youth and culture. The possibility in 2023 of reactivating dialogues between authorities at the highest level once again raised the expectation of finding consensus and building common goals. In fact, the EU-LAC Foundation is the only intergovernmental organization that has an explicit

mandate to organize its activities around the strategic partnership between the European Union, Latin America and the Caribbean.

It is important to note that in these years the Foundation also assumed the responsibility of producing specialized information that could be used for the decision-making of government actors in foreign policy. From events, seminars and meetings organized by the entity, 104 publications and strategic briefings were produced on issues of health, equity and social equality, multilateral relations, higher education, research and innovation, gender equality, as well as on specific topics. It is the period in the Foundation's history that produced the most information in the form of publications, although it was not the best-funded time.

For this reason, an ambitious work programme, whose central axis the support and dissemination of the Summit of Heads of State that took place in Brussels, was implemented in 2023. The strategic partnership between Europe, Latin America and the Caribbean was expressed in the Summit. Their vocation for rapprochement was demonstrated – as it survived the different economic and political cycles developed in the regions – because there are persistent themes that unite them and that project globally a repertoire of common interests, even beyond of the historical and cultural ties established several centuries ago. They are shared interests that have been built around the goals of human development, sustainability, and many common positions in international politics on issues related to this vision. Multilateralism as an instrument for processing global issues, for example, is one of them. At the intersection of these interests is where the action of the EU-LAC Foundation in this period was inserted.

The EU-CELAC Summit in Brussels in 2023 marked a significant milestone in the relationship between the European Union and the Community of Latin American and Caribbean States (CELAC). The two regions pledged to renew and further strengthen their bi-regional partnership, based on shared values and interests and strong economic, social, and cultural ties. The heads of state agreed to reinvigorate their dialogue and foster broad people-to-people contacts. They reaffirmed their determination to face together the many crises and challenges of our time.

The declaration resulting from this meeting reaffirmed the commitment of both regions to cooperation in multilateral spaces of common interest. In the Declaration, the Heads of State also welcomed the work of the EU-LAC International Foundation, its strengthened role in the context of the bi-regional dialogue and the progress made in the ratification of the agreement establishing it. Basically, the interregional consensus produced at the meeting was established around the environmental, digital, and social transitions, which are necessary elements to ensure a joint path towards the economic recovery of the two regions in human development logics based on the SDGs. The 2023 EU-CELAC Summit was the most significant event in the bi-regional relationship in recent years. That is why the Foundation organized several bi-regional forums with civil society from both continents: gender equality, just transitions, knowledge, and innovation, as well as an important meeting with think tanks and research centres from both regions that deal

with issues on the common agenda. It is worth highlighting the meeting of political and intellectual personalities with the High Representative of the EU for Foreign Affairs and the Vice-President of Colombia, in Cartagena de Indias, a sincere and frank dialogue, to identify the most pressing bi-regional challenges, and to produce inputs prior to the Summit of Heads of State. All of them are examples of many other initiatives deployed in this direction.

Another of the great results of this stage has been the constitution of the Women's International Network (WIN Network), which arose from the need to seek a shared feminism between the two regions, understood as a proposal for the exercise of rights, inclusion, and democracy, in the European Union, Latin America and the Caribbean – condition for the existence of more egalitarian societies. In this space, work has been consolidated around three thematic lines: women's political leadership, ecological transition and gender, and care systems. In collaboration with partners from international organizations, academic experts and representatives of civil society alliances and organizations, the WIN Network has promoted dialogues and forums, published policy briefs and publications, as well as opinion articles by its members in the EU-LAC Foundation's available media.

As a follow-up to the "Buenos Aires Commitment" and the "European Care Strategy", both adopted in 2022, and the deliberations on comprehensive care systems, an EU-LAC Gender Equality Forum and a forum for civil society were held a few days before the EU-CELAC Summit. In addition, a Bi-regional Pact for Care was promoted, with the aim of promoting cooperation in public policies and comprehensive care systems with a gender perspective between the countries of both regions. This activity was very visible at the 65th Meeting of the Presiding Officers of the Regional Conference on Women, where ECLAC, UN Women, other civil society organizations from both continents, and governments and organizations articulated with the Regional Gender Agenda, made a commitment. The WIN Network has taken on this challenge by working on the generation of a common roadmap, through analyses, bi-regional dialogues, exchange of experiences, and the identification of models and instruments of bi-regional cooperation for developing it.

The Foundation's initial strategy in the 2020-2024 period was to maintain the visibility of the bi-regional relationship and of the institution itself, at a time when the Pandemic and other circumstances had interrupted the Summit process. At the same time, it also sought to incorporate relevant actors in the field of decision-making into the organization's initiatives. The EU-LAC Foundation was conceived as an instrument capable to produce concepts that enable the linkage between people and institutions. In recent years, it has emphasized its role as a platform for the dissemination of common and specific bi-regional interests framed within the policies agreed by the senior authorities of the countries of the two regions. The purpose of the 2024 work plan was to continue and expand this instrumental dimension useful to the relationship.

iii. Strategic deliberations of the governing bodies

At the V Ordinary Meeting of the Board of Governors of the EU-LAC International Foundation held in Hamburg, Germany, on November 24, 2021, it was recognized the Foundation's commitment to the issues of the bi-regional relationship's social and economic reality and its ability to adapt to the agendas raised by the responses to the Pandemic. For this reason, several of the activities from the 2022 Work Programme were organized around the need for equitable access to vaccines, the strengthening of health systems, exchanges of good practices, social protection, and a sustainable and democratic recovery. The Foundation proposed working around three axes: climate change, gender equality and technical cooperation for middle-income countries. Additionally, the organization proposed the need to think of new narratives that update the meaning of the association.

On the other hand, held in Belgium on November 14, 2022, the VI and VII meetings of the Board of Governors raised, at the initiative of the Foundation, the need to strengthen the role of the organization in the bi-regional dialogue towards the process of the next Summit of Heads of State. With the purpose of including social actors on both sides of the ocean, the Board of Governors also highlighted the imperativeness to contribute to the dissemination of the agenda that accompanied the deliberations between the governments. Social cohesion, sustainable development and gender equality in the post-pandemic context marked this necessity.

Held in Germany on June 7, 2023, the VIII Ordinary Meeting of the Board of Governors included the need to add to what had been worked issues related to security and illicit trafficking, as well as concerns related to the fight against corruption as an additional priority in 2024. In Slovenia, November 2023, the potential of the foundation as a forum for dialogue was highlighted during a meeting that materialized weeks later in resolutions of the Board of Governors. The Foundation's authorities highlighted three key challenges for the future: 1) financial sustainability, 2) political environment and articulation capacity, and 3) regulatory difficulties, and highlighted the perception that, despite these challenges, the final scenario in 2023 finds the Foundation better positioned for the fulfilment of its mission as explicitly recognized in the Final Declaration of the 2023 EU-CELAC Summit.

iv. Challenges and future agendas

Over the last four years, the Foundation has improved the indicators of event production and spaces for deliberation, generation of specialized knowledge in the bi-regional relationship presence, and visibility among its members in government spaces. The number of initiatives and activities carried out, even with the effects of the Pandemic limiting the work of the first two years, testifies for itself. As it can be seen in the report, practically all the countries of the European Union have ratified the Constitutive Agreement. Nonetheless, in Latin America, they are still in the process of ratifying it, although

the ratifications of most of the pending states are well underway. Financial contributions have been updated in some cases and improved in others, incorporating diplomatic officials funded by countries in Latin America and the Caribbean into the Foundation.

After these years of intense work with scarce resources available, we can conclude that the most important challenges that the Foundation faces are financial. Despite the efforts made, there is a significant asymmetry between contributions originating in Europe and those coming from Latin America and the Caribbean. In fact, several of the countries of the latter subregion have not made contributions to the Foundation. It is worth highlighting the most important contribution, which comes from the European Union itself. The EU's contribution is historically critical for the survival of the Foundation, being much higher than that of European countries considered individually – as some contribute with varied resources, but many still do not transfer funds to the EU-LAC Foundation³. Also very relevant has been the support of the Federal Republic of Germany, which contributes with a significantly higher sum than the rest of the countries, and that of the government of Hamburg, the city where the Foundation is based.

Considering the limitation of resources, the organization has managed its budget efficiently, following austerity criteria. Therefore, the balance regarding the activities carried out has been clearly satisfactory. It is important to underline here the enormous effort of the team to achieve these results. If there is the will, as discussed in the last Board of Governors in 2023, to continue the path marked out at this stage and develop a financing strategy that acknowledges the regulatory limitations of the Foundation – which require the authorization of the Board of Governors prior to the issuance or participation in a project that could generate additional resources –, it is therefore essential to provide sufficient human and financial resources.

One of the challenges facing the Foundation is to improve its capacity to retain and attract human talent. The remuneration of the Executive Directorate, but especially that of the staff, despite the professional work, their qualifications and efficiency, was still well below the standard for international intergovernmental organizations. The same observation must be made in the financing of the management of the Presidency. Although the position is *ad honorem*, if it is assumed responsibly - as was the case in this period –, it implies constant displacements and many hours of unpaid work that are not foreseen by the current regulations.

The lack of long-term financial stability of the Foundation is a structural challenge, basically conditioned by the *ad hoc* contributions that its member governments decide to grant. On the one hand, management capacity depends on the regulatory aspect; on the other, it relies on the political relevance and intensity of the bi-regional relationship. Both are externalities on which the international body has little opportunity to influence. The Foundation's Constitutive Agreement basically expresses an approximation that sets out an auxiliary condition, possibly peripheral to the bi-regional relationship. The founding

3 The EU reduced the amount of its contribution to the Foundation since 2017 but as of 2024, after the Summit, the previous amount was restored.

documents are built around a solid system of prior checks by government bodies over eventual initiatives, which is illustrated by the provisions regulating financial activity. The intensity of the bi-regional strategic partnership depends on the foreign policy priorities of the member governments and the interaction not only between the two regions, but also on intra-regional agendas. In short, the strength or precariousness of the EU-LAC Foundation in its different moments illustrates, beyond the effectiveness of its managers (which has always been very important), the health of the relationship between the European Union and the CELAC countries.

Investments by both regions in common economic circumstances have grown and have defined the current nature of the markets. There are many complementarities between the two regions. One of the most important, for example, is the exchange of Latin American and Caribbean raw materials for industrialized and European consumer products. In this regard, the relationship has made progress in proposing initiatives to improve value chains and their aggregation in Latin America and the Caribbean. At the same time linking environmental needs in strategic cooperation, especially at a time when the relationship is desirable due to common and unavoidable agendas such as climate change, human mobility, security and transnational crime or health challenges, which require coordinated actions and common efforts.

At the intersection of the common needs of both regions is the need to establish a follow-up mechanism between summits capable of generating dialogues and structuring spaces for participation. In this context, the EU-LAC Foundation could play a greater role not only in dissemination but also in the identification of issues and interests if it were authorized by its member states to assume some dimensions of this possibility. This would enhance its mission and make it even more relevant to the relationship because it could be a proactive agent of political dialogue and a driving force in the deepening of the strategic relationship by accompanying and producing inputs for intergovernmental meetings.

The Strategic Partnership between Europe, Latin America and the Caribbean can play a leading role in global dynamics, especially in the field of sustainable development and promotion of democratic principles at the societal level, such as equity, recognition of diversity and political equality. On these issues, consensus have been possible and are a precedent of mutual prosperity and equitable cooperation. Around economic linkages, strategic dialogue and political cooperation common lines of work can be built. They are the ground for the Foundation's activities. Given all that, our organization has a future of growth and relevance, and its importance and visibility is bound to increase.

I. AREAS OF WORK OF THE FOUNDATION DURING THIS MANDATE

During the period from 2020 to 2024, the EU-LAC Foundation has played a crucial role in fostering dialogue and cooperation between the European Union and Latin America and the Caribbean. Despite the challenges encountered throughout this period, the EU-LAC Foundation continued its work in a committed and effective manner, adapting to changing circumstances and seeking to strengthen its relationship with various actors, particularly with civil society.

From the beginning of their mandate, marked by the lack of meetings at the highest level and the restrictions imposed by the COVID-19 pandemic, the Foundation's authorities determined the importance of maintaining the visibility of the bi-regional partnership and the Foundation, but at the same time it incorporated relevant actors in the field of decision-making into the organization's initiatives. Towards the end of this mandate, the Foundation's attention turned to supporting and accompanying the EU-CELAC Heads of State and Government Summit, as far as possible, until its realization and subsequent follow-up.

The EU-LAC Foundation was conceived as an instrument with the capacity to produce initiatives that enable the link between people and institutions, being the bridge between the two regions. During this period, it emphasized its role as a platform for the promotion of dialogue and the dissemination of common and specific interests framed within the policies agreed by the high authorities of the countries of the two regions.

To this end, the EU-LAC Foundation prioritized issues on the bi-regional agenda, including just transitions, higher education, science and technology, multilateralism, gender, youth, among others.

Therefore, during the period covered by this mandate, 174 activities were carried out including forums, conferences, seminars, workshops, calls, and other events (both online and face-to-face), which constituted new platforms for bi-regional dialogue, and which addressed a wide range of issues relevant to the relationship between the two regions. These activities provided a vital space for the exchange of ideas, collaboration and networking between experts, academics, government officials and civil society representatives from both regions, which favoured the production of reflections that aim to enrich the decision-making process, deepening relations between the two regions.

While it is important to highlight that the COVID-19 pandemic represented an unprecedented challenge for international cooperation and regional development, the EU-LAC Foundation demonstrated a remarkable capacity for adaptation and resilience.

By using available technologies, it continued its work to promote dialogue and collaboration even in these difficult times, giving a more effective and solid regional cooperation as a result.

In this sense, if the number of activities is broken down into face-to-face, virtual and hybrid formats, 55 activities correspond to the first modality, 98 to the second and 20 to the third (see Graphs 1 and 2). However, the context meant that at the beginning of this mandate (2020-2021), most of the activities were carried out in virtual format, which implied an internal reinvention of the Foundation, and a greater effort to promote its events.

Figure 1: Number of activities by modality (2020-2024)

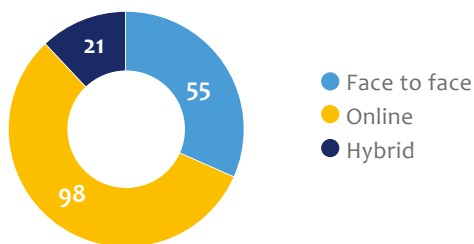
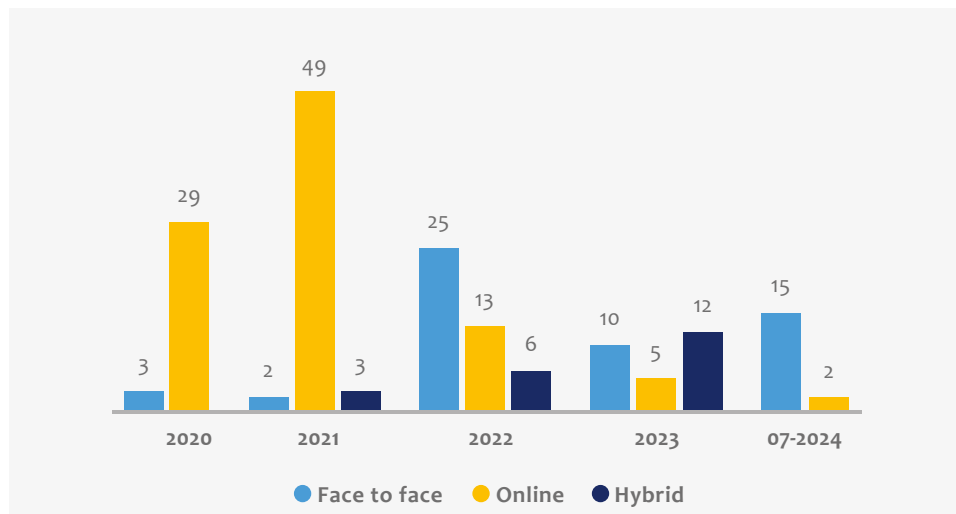


Figure 2: Activities by year modality (2020-2024)



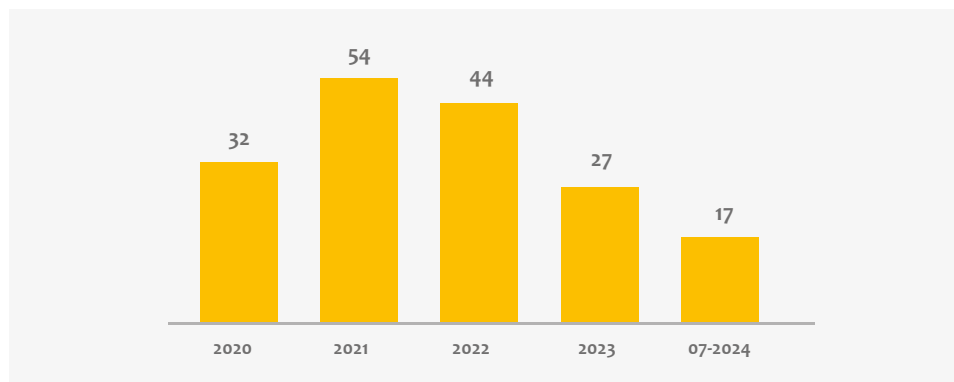
The virtual format allowed for a greater number of activities in 2021, with approx. 50 events, during which it was crucial to identify partners in both regions and to finalize proposals to keep the bi-regional dialogue active. Once the situation allowed for a return

to normality, these networks favoured a special emphasis on face-to-face activities, for example, those of 2023 in accompaniment of the EU-CELAC Summit in Brussels with multi-stakeholder events that produced proposals of importance for the bi-regional dialogue and that enhanced its scope and impact. The number of activities also reflects effective planning and management by the Foundation, not to mention the valuable support and collaboration of strategic partners in both regions, who have contributed significantly to the success and achievement of the Foundation's objectives.

As can be seen in Figure 2, for the year 2022, the face-to-face modality was once again the primary format for the implementation of the events with 25 activities; while, in 2023, the hybrid format was the most favoured, with the clear objective of optimising the participation and reach of the audience in both regions both in person and virtually. In other words, access was provided so that people from both regions could attend our events simultaneously.

From 2020 to 2024, the EU-LAC Foundation held a total of 173 events, with which it sought to fulfil its commitment to promote dialogue and cooperation between the two regions. Despite being a year of great adaptability and uncertainty globally, 2021 was the year with the most activities being carried out. However, 2022 and especially 2023 were years in which, although the number of events was reduced, the aim was to enhance their reach and impact with larger events. The breakdown by year can be seen in Figure 3.

Figure 3: Total number of events per year



The activities carried out by the EU-LAC Foundation during the period covered by the current mandate were carefully framed in various thematic areas. These areas are a result of the internal identification and prioritization processes, which consider the documents from the bi-regional high-level encounters.

In 2020, 6 thematic areas were defined: 1. Higher Education and Knowledge; 2. Science, Technology, and Innovation; 3. SMEs, Employment and Competitiveness; 4. Sustainable

Development and Climate Change; 5. Culture; and 6. Civil society. It is worth noting that these areas were defined by the previous authorities and taken up by the current authorities since their appointment. Being the first planning of this mandate and characterized by the impact of the pandemic, in 2021 6 areas were defined with slight adjustments compared to the previous year: 1. Higher Education; 2. Science, Technology and Innovation; 3. Sustainable, resilient, and inclusive economy; 4. Climate change; 5. Culture; and 6. Multilateralism and the Bi-regional Partnership.

In 2022, the Foundation gave continuity to the previously prioritized areas, but highlights the inclusion for the first time of the Gender Equality area, an issue that was previously dealt with in a cross-cutting manner. These were: 1. Higher Education; 2. Science, Technology, and Innovation; 3. Economic and Social Development; 4. Climate Change; 5. Culture; 6. Multilateralism and Bi-regional Cooperation; and 7. Gender. Having already identified 2023 as an EU-CELAC Summit Year, the 2023 programming prioritizes 6 key thematic areas for the strategic partnership and standardizes its concepts: 1. Knowledge; 2. Gender Equality; 3. Just Transitions; 4. Youth; 5. Culture; and 6. Accompaniment to the Bi-regional High-Level Dialogue.

Finally, based on the priorities defined at the EU-CELAC Summit, 4 thematic areas are defined for 2024: 1. Knowledge and Cultural Networks; 2. Just Transitions; 3. Gender Equality; and 4. Strengthening multilateral cooperation.

Although the annual programs considered slight adjustments in their prioritization, these areas can be categorized into five (5) major themes for better systematization and visualization: 1. **Knowledge**, 2. **Just transitions**, 3. **Culture**, 4. **Gender Equality** and 5. **Multilateral Cooperation**.

Each of these thematic areas served as a fundamental pillar for the development of projects and activities aimed at strengthening ties between its Members, responding to the most relevant challenges and opportunities for both regions.

Figure 4 below presents a visual representation of the number of events held by the EU-LAC Foundation in each of these five thematic axes during the current mandate.

Figure 4: Total number of events by thematic axis (2020-2024)

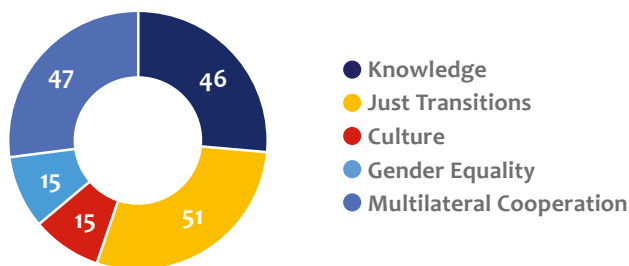
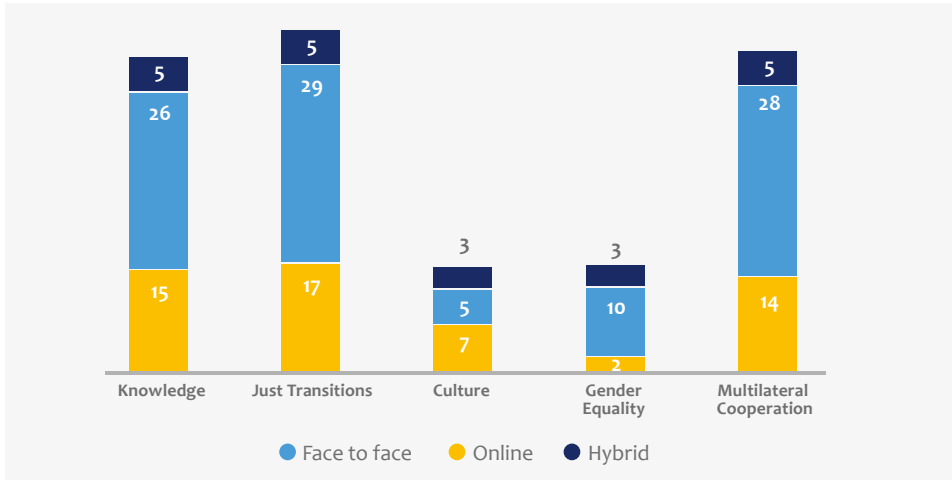


Figure 5: Total Number of events by thematic axis and modality (2020-2024)



The graph above provides a detailed and comprehensive view of the total number of events held by the Foundation, broken down by each of the thematic axes and by the modality in which they were carried out.

On the other hand, graphs 6 and 7 show the geographical distribution where the events were held, both in person and hybrid, during this period. It highlights the fact that 60% of the events took place in countries of the European Union, while the remaining 40% were held in countries in Latin America and the Caribbean. This relatively balanced distribution reflects the Foundation’s commitment to promote exchange and collaboration between the two regions and ensure the inclusive participation of bi-regional actors in its activities. By offering a mix of in-person and hybrid events, the Foundation has managed to overcome geographical barriers and warrant that the geographic barriers and ensure that the diversity of actors and perspectives from both regions can coincide.

Figure 6: Geographical distribution of face-to-face and hybrid events (2020-2024)

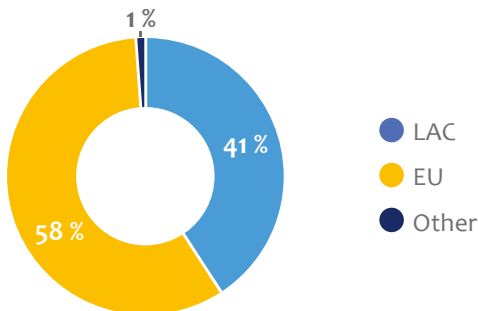
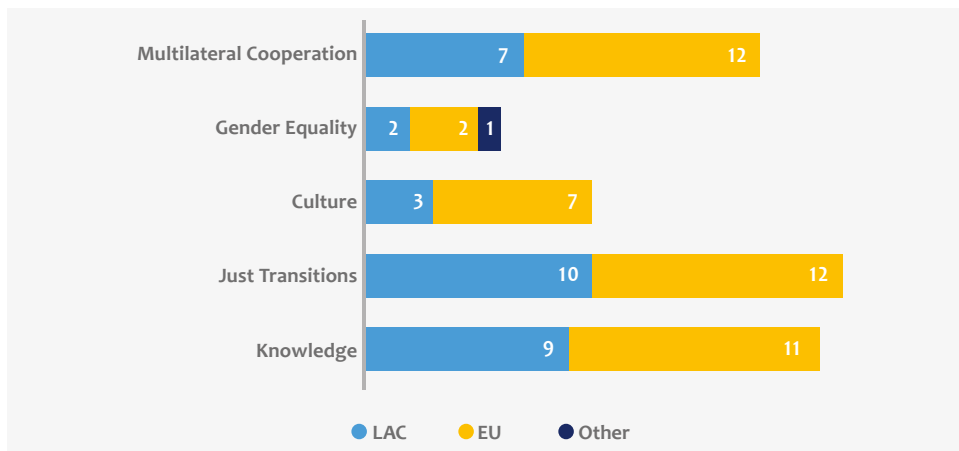


Figure 7: Geographical distribution of face-to-face and hybrid events (2020-2024)



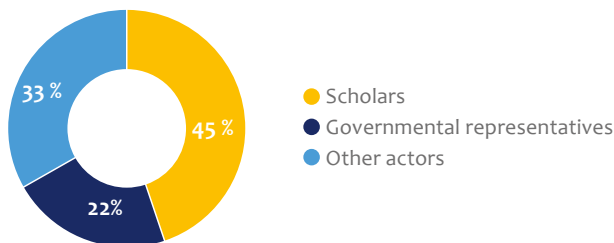
The following graph also offers an interesting and complementary perspective on the type of attendees who participated in the events organized by the EU-LAC Foundation. Although there was a wide variety of profiles of the participants, three (3) large groups of participants were identified: a) **academics and experts**, b) **government representatives**, and c) **other civil society actors**.

In most of the activities implemented, there was a mixed participation, which considers representatives of the 3 aforementioned groups, the majority group in each activity has been considered for the purposes of this systematization.

As can be seen in the graph below, 50% of the participants in our activities were academics and experts, which demonstrates the interest and commitment of the academic community in contributing to the exchange of ideas and knowledge on topics of bi-regional relevance. On the other hand, the significant presence of government representatives at the events organized by the Foundation, which represents approximately 21%, highlights the commitment of the Member States of the European Union, Latin America, and the Caribbean to the common agenda of development and cooperation. Finally, it is worth mentioning that 29% of the participants came from different civil society groups directly related to the topics addressed by the implemented activities.

Finally, it is important to highlight the Foundation's experience in the design and implementation of "multi-stakeholder" activities, particularly in the framework of the accompaniment and follow-up to the EU-CELAC Summit in June 2023. These events made possible a more representative participation of the 3 groups, not only as an audience, but also by actively participating in the discussions and reflections on topics of interest. In this way, it seeks to comply with the Foundation's mandate contained in its Constitutive Agreement.

Figure 8: Type of participants in the activities implemented (2020-2024)

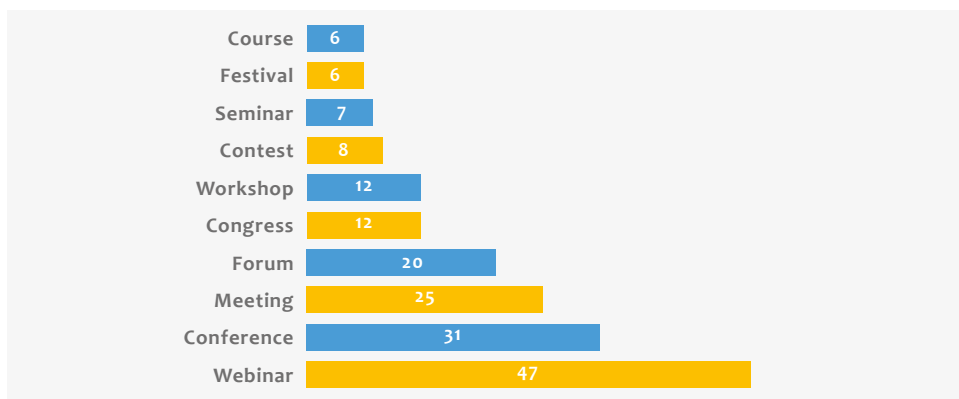


Finally, within this account of the events carried out throughout this mandate, it is important to refer to the type of event. During the reporting period, the EU-LAC Foundation has organized festivals, competitions, seminars, courses, workshops, forums, congresses, meetings, conferences, and webinars, each specifically designed to address issues relevant to the strategic partnership and foster the exchange of ideas and experiences between actors from both regions.

Among these formats, the webinar emerged as the most used, especially at the beginning of the mandate, in response to the context of the COVID-19 pandemic. The accessibility and convenience of the webinars allowed the Foundation to continue to fulfil its mission effectively, providing opportunities for dialogue and collaboration without the need for face-to-face meetings.

However, congresses, forums, conferences, and meetings were also high on the Foundation's agenda, which provided valuable platforms for knowledge sharing and networking between all actors. Undoubtedly, the face-to-face interaction facilitated by these formats allowed for deeper discussions and stronger collaborations, thus strengthening ties between Europe, Latin America, and the Caribbean. The following graph shows the breakdown of the total activities implemented by event type.

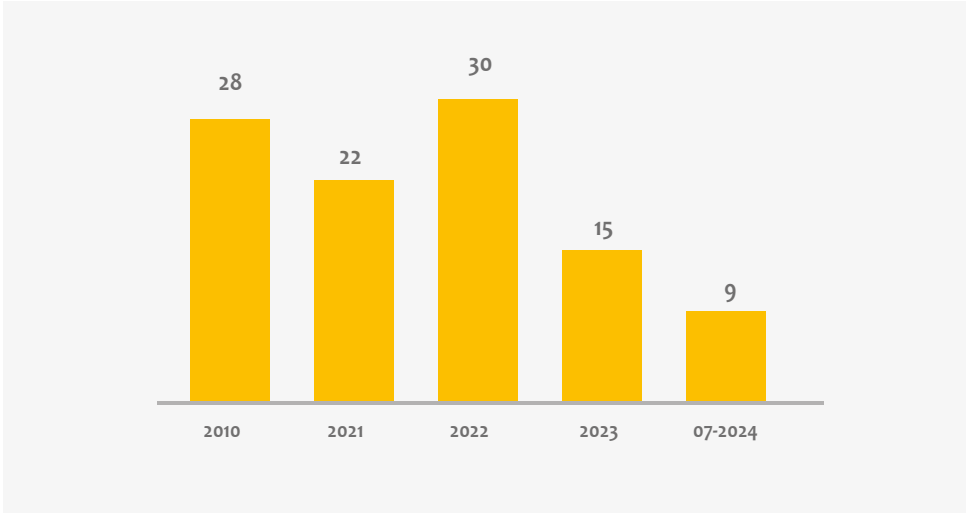
Figure 9: Type of events (2020-2024)



Likewise, the EU-LAC Foundation has contributed significantly to the knowledge and mutual understanding between the European Union, Latin America, and the Caribbean, through the publication of 104 academic papers, policy briefs, activity reports, among others⁴. These publications have addressed key issues such as sustainable development, governance, gender equality, culture, and innovation, among other topics relevant to both regions, which addressed the various thematic areas that were priorities for the Foundation. In addition to their academic value, these publications also served as effective tools to promote dialogue and cooperation between experts, institutions, and relevant actors in both regions, thereby strengthening bi-regional ties and contributing to the joint development of solutions to shared challenges.

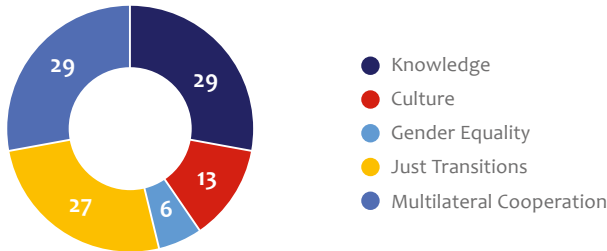
The following graph presents the breakdown of publications by year, with 2022 being the year that generated the most publications with 30 publications, thanks to the fact that the Foundation managed to catalyse key initiatives, launch new projects and consolidate strategic alliances to promote its agenda. Likewise, in 2022, 2023 and 2024, the line of publications focused on the production of relevant inputs for the dialogue process between the representatives of both regions, ahead of the EU-CELAC Summit in June 2023 and its follow-up.

Figure 10: Total number of publications per year



⁴ See all available publications: <https://eulacfoundation.org/es/publicaciones>

Figure 11: Total number of publications by thematic axis

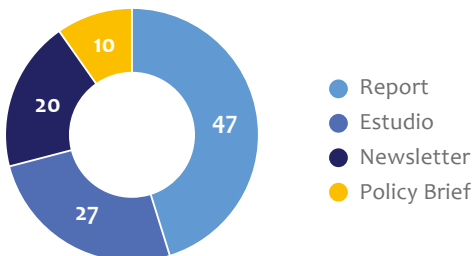


The graph above also shows the total number of publications organized according to the different thematic axes that have guided this mandate. It should be noted that the multilateral cooperation and Gender equality axis registered the highest number of publications, with a total of 29 respectively. This result underlines the relevance and priority given by the Foundation to the reflection on the strategic relationship between Europe, Latin America, and the Caribbean, as well as the interest behind the promotion of the common space of higher education, academic mobility, cooperation in the field of scientific research, among others.

Finally, in the quantitative analysis of the publications, it is essential to delve into the type of content that was generated during the mandate. Four (4) main formats are identified: reports, studies, newsletters, and policy briefs.

Among these formats, reports and studies were the predominant format, accounting for more than two-thirds of the publications made. This trend towards studies suggests a rigorous and detailed approach to the analysis and research of issues relevant to the strategic partnership between the two regions. Studies allow more complex analysis of issues and presentation of informed recommendations, while the Reports provide a systematization of the deliberations and reflections from forums, seminars and other meetings promoted by our organization. Policy Briefs, on the other hand, have emerged as an essential format given that they contextualize and identify public policy recommendations on issues of interest, making them a valuable tool for informed decision-making and effective policymaking.

Figure 12: Number of publications by type of publication



1. Knowledge

The EU-LAC Foundation has maintained a firm focus on the thematic axis of Higher Education and Science, Technology, and Innovation, recognizing its strategic importance for sustainable development and the advancement of bi-regional relations. The Foundation has contributed to consolidating the Common Higher Education Area, mainly through support for networks of higher education institutions, and mobility networks for scientists and researchers, among others, through the Joint Innovation and Research Initiative (JIRI). Moreover, the organization has also contributed to the articulation of networks of young scientists. The aim has been to strengthen these actors and continue to generate spaces for meeting, exchange of perspectives and training, and to bring them closer to the process of dialogue between decision-makers from both regions, as well as to encourage reflections and collect proposals in relation to its implementation.

Over these four years, 46 activities have been carried out in this area, covering a wide range of relevant topics, from the promotion of scientific cooperation to technological innovation and the improvement of the quality of education. In this section, we have considered those activities implemented within the framework of the following topics prioritized in the work programs: a) Higher Education and b) Science, Technology, and Innovation.

These activities have included calls, conferences, seminars, workshops, research, and training programs designed to foster knowledge sharing, collaboration among experts and the promotion of good practices in these areas. The EU-LAC Foundation has worked to build and/or consolidate networks, strengthen institutional and human capacities in these fields, thus contributing to the development of more inclusive, innovative, and knowledge-based societies in both regions. This thematic axis continues to be a key priority for the EU-LAC Foundation, reflecting its ongoing commitment to building the Common Space of Higher Education, Science, Technology, and Innovation. Particularly, through the construction and monitoring of the **Matrix of Objectives and Strategic Lines for the Construction of the EU-CELAC Common Higher Education Area**.

The EU-LAC Foundation has been very active in promoting key topics of the **EU-CELAC Joint Initiative for Research and Innovation**, such as **Open Science and Open Access**. In this sense, the Foundation held two virtual dialogues on Open Science on April 6 and 7, 2022 to highlight policies, practices, and tools to promote Open Science, as well as emerging Open Science cooperation initiatives between institutions and networks. of the European Union and Latin America and the Caribbean, and other regions of the world. Following this line, the Foundation organized a round table titled "Innovations and proposals for interregional cooperation in Open Science from a university perspective" at the UNESCO World Higher Education Conference in Barcelona in May 2022 with experts from Africa, Latin America and the Caribbean, Asia, and Europe. The roundtable, broadcast live globally, aimed to open the door to new, innovative, and creative conceptions of the contribution of universities to the sustainable development agenda and pave the way for future learning communities that overcome barriers and include

to all students throughout their lives. The results of these exchanges were reflected in a Policy Report that had a positive resonance among audiences in both regions and was recognized by the bi-regional conference "European Union - Latin America and the Caribbean: Open access to scientific results", convened by the General Directorate of Research and Innovation on June 6 and 7, 2023.

One activity that has been consolidated in this mandate has been the **EU-LAC Bi-regional Partnership Essay Competition**. The main objective of this activity was to motivate academic reflection on issues of relevance to the bi-regional partnership, especially aimed at increasing visibility and promoting mutual knowledge. For the first edition of the contest (2020), the theme was "The new multilateralism in the era of COVID-19 from the perspective of European Union-Latin America and Caribbean relations"; and 48 essays were received. For the second edition, the theme was "Opportunities from the bi-regional strategic partnership to shaping a greener recovery"; Nine essays were received. While in the third edition (2022), the theme was: "The future of education and the opportunities of bi-regional cooperation to advance an inclusive, quality and sustainable transformation of the education sector"; and 25 essays were received.

On the other hand, with the purpose of promoting discussion or debate on priority issues on the bi-regional agenda, the Foundation organized various webinars, especially based on the conditions posed by the global pandemic. The topics addressed were very diverse, including several on the post-COVID-19 2030 Agenda, scientific mobility, higher education, and others. In this regard, the Annual Colloquium of the French Ministry of Foreign and European Affairs, the French Development Agency and the Institut des Amériques stands out, within the framework of the Latin American and Caribbean Week.

In face-to-face, virtual and hybrid formats, the EU-LAC Foundation organized several **keynote lectures**. For example, between July and September 2021, the Foundation, in collaboration with the Latin American Studies Program of the University of Hamburg, developed a series of Keynote Lectures under the title "The COVID-19 Crisis and Pathways to Sustainable Recovery in the European Union, Latin America and the Caribbean". This exercise sought to identify sustainable and transformative solutions to the post-pandemic crisis in its different dimensions. Each of the conferences was held in different cities around the world (Madrid, Montevideo, Buenos Aires, Nuremberg, Mexico City, among others); which gave greater impact and scope to its realization.

The EU-LAC Foundation participated in different **Academic Summits, Rectors' Fora** and other **Fora**, which served to make the Foundation's activity visible and also to carry out various activities within these spaces. For example, together with the Ibero-American General Secretariat (SEGIB), the virtual Meeting of Higher Education and Postgraduate Institutions of the European Union and Latin America and the Caribbean entitled "Exchange on quality standards in the offer of virtual postgraduate academic courses in the European Union (EU), Latin America and the Caribbean (LAC)" was organized. It took place in April 2021 as part of the preparation for the XXVII Ibero-American Summit. Within the framework of the Congresses of the Latin American Studies Association

(LASA), the EU-LAC Foundation has held various events, such as panels on the new EU-LAC interregional and bilateral agenda, especially in the wake of the pandemic, as well as global transformations (green agenda) and other contemporary agendas.

Once the conditions were in place to carry out face-to-face events, the Foundation resumed the modality and organized new activities. For example, in 2022, it organized a **Summer Course** for EU and LAC students under the title "The Challenge of Working Together: European Union-Latin America & the Caribbean Relations in the Face of Great Global Challenges". The main objective of this course was to analyse the current situation and seek answers within the framework of the 2030 Agenda and the SDGs, as well as to examine the development of a renewed agenda in relations between the European Union, Latin America and the Caribbean that would contribute to addressing common challenges. This activity is organized together with the European and Ibero-American Academy of Yuste Foundation. The relationship with the Yuste Foundation – which is renewed every year through the co-sponsorship of its summer school, and in which approx. 285 students have been trained in the 2021, 2022 and 2023 editions – is a positive example of strategic partnership achieved in this mandate.

Between June and August 2021, a wide-ranging activity was carried out: **Café Mimir Andino**; which has trained approx. 300 people, through five virtual conversations on capacity building and leadership in research. This project was carried out together with the OBREAL Global Observatory, ASCUN, the Erasmus+ Programme and the MIMIR Andean Project.

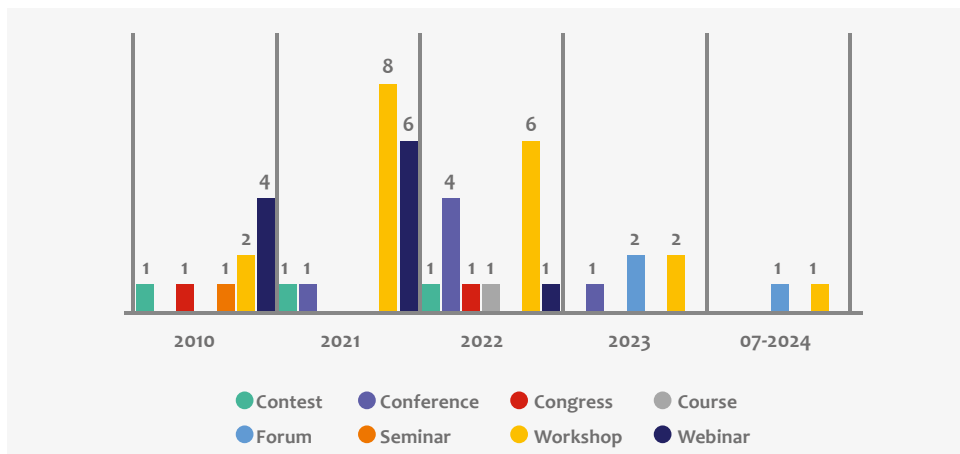
In the format of **workshops**, the EU-LAC Foundation carried out, among others, the Workshop "Digital transformation as an enabler for the improvement of food security and the clean energy transition" in November 2023; the Workshop "Good practices to reduce inequalities in education and strengthen the links between universities and society: Contributions of Universities in Latin America and the Caribbean and Europe to the achievement of the SDGs" in June 2022; the Workshops for the Strengthening of Institutional Capacities in Science, Technology and Innovation Cooperation between Latin America and the Caribbean and the European Union (Central America, Cuba and the Dominican Republic in November 2022 and for the Andean Region in February 2023).

Particularly important was the organization of the **EU-LAC Knowledge Forum**, held in April 2023, in collaboration with the Carolina Foundation, Uruguayan Agency for International Cooperation (AUCI), Spanish Agency for International Development Cooperation (AECID) – Uruguay. This activity was part of the accompaniment to the EU-CELAC Summit in June 2023, and which was attended by approx. 105 participants linked to the field between face-to-face and virtual formats.

The following graph 13 shows that meetings were the most used modality within the thematic axis on Knowledge, followed by webinars and conferences. All this with the aim of promoting the dissemination of knowledge and debate on issues relevant to the

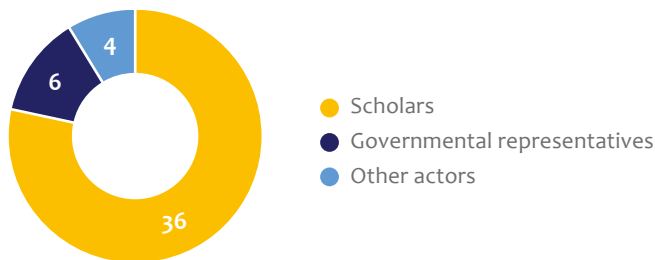
regions. However, in 2023, priority was given to the format of multi-stakeholder forums with the greatest scope and impact.

Figure 13: Type of event in the area of Knowledge



On the other hand, of the 46 activities implemented in this thematic axis, 36 were attended mainly by academics, while six were attended by government representatives and four by other civil society actors.

Figure 14: Type of attendees in the area of Knowledge



2. Just Transitions

During this period, the Foundation organized initiatives to accompany both regions in their plans to contribute to the fulfilment of the Sustainable Development Agenda of the member states through reflection on the design of innovative public policies and the exchange of good practices between both regions. Likewise, it sought to promote exchanges around the double green and digital transition and how these can be carried out in a sustainable and fair way, leaving no one behind. This was particularly relevant

to follow the processes for recovery after the COVID-19 pandemic and the multiple subsequent health, economic, social and climate crises.

That is why, in different activities dedicated to the theme, the Foundation brought together experts and representatives of non-governmental organizations, business associations, among others, to discuss the ways in which the bi-regional partnership can contribute to its members moving towards climate neutrality, digital transformation, social equity and the possibility of providing greater opportunities to its citizens.

In this section, those activities implemented within the framework of the following themes prioritized in the work programs have been considered: a) SMEs, Employment and Competitiveness; (b) Sustainable Development and Climate Change; (c) Sustainable, resilient, and inclusive economy; (d) Economic and social development; (e) Youth and civil society. Recognizing the urgency of addressing global challenges in these areas, the EU-LAC Foundation has carried out 51 activities.

One of the Foundation's main contributions has been the organization of conferences and workshops on environmental and climate policies, which have brought together experts and policymakers from both regions to discuss mitigation and adaptation strategies. Among these, the **Cycle of Events** entitled "Good practices and recommendations to mitigate the impact of the COVID-19 pandemic and sustainably transform tourism in Latin America and the Caribbean and the European Union" organized together with the United Nations Development Program (UNDP) stands out. This cycle was developed with the aim of providing spaces for the exchange of bi-regional perspectives on the effects of the pandemic on the tourism sector and with particular emphasis on the Caribbean region. The impact of this activity was considerably high as it was possible to train approx. 800 people.

Another relevant event was the **Latin America and the Caribbean – European Union Business Forum** entitled "Rethinking a Common Future", within the framework of the closing of the ALinvest 5.0 Programme. As the title indicates, it reviewed the strategic vision for the future of the EU-LAC relationship, together with the challenges and opportunities for the private sector in terms of trade, investment and technological exchange, and the opportunities for bi-regional cooperation in the field of digitalization, green economy, and sustainability.

The "**Climate and Sustainable Finance Week in Latin America and the Caribbean**" in October 2021; organized together with the Climate Finance Group for Latin America and the Caribbean (GFLAC), the Latin American Observatory for Climate Action (OLAC), the Inter-American Association for Environmental Defense (AIDA), Fundación Avina, Transparencia Mexicana, Stockholm (ICM), was one of the events co-organised by the EU-LAC Foundation within the framework of its annual call. It was attended by around 100 panellists and moderators. This initiative sought to identify good practices, progress, and opportunities for the mobilization and management of financing for the effective attention to climate change, the transition to sustainable development, and the scope of

a transformative, inclusive, fair, sustainable, and necessary post-COVID-19 reactivation in Latin America and the Caribbean.

On the other hand, in 2021 and as a result of a study on the **Mapping of Association Agreements between the European Union and Latin America and the Caribbean**, a series of five virtual workshops were held with the participation of the main actors of each of the Association Agreements (governments, officials from both regions, experts, parliamentarians, the private sector and civil society organizations). This space served to reflect on trade flows between the two regions, identifying the technical difficulties in the implementation of the agreements and the role of control bodies. The presentations discussed specific cooperation programmes and their implications at the trade level, as well as sustainable development. The workshops carried out were: 1) **EU-Peru, EU-Colombia, and EU-Ecuador Association Agreement**; 2) **EU-Cuba Political Dialogue and Cooperation Agreement**; 3) **EU-Central America and EU-Mexico Association Agreement**; 4) **EU-Mercosur Association Agreement** and 5) **EU-Caribbean Association Agreement**.

These workshops resulted in the publication of the book on the Mapping of Association Agreements and four multi-stakeholder dialogues in Panama, Buenos Aires, Montevideo, and Lima, with a subregional approach, in which ideas were exchanged on the status and prospects of the agreements, also a central theme of the EU-CELAC Summit in June 2023.

Likewise, in July 2022 in Panama City, the **EU-Central America Dialogue Conference** entitled "New Partnerships for Development" was held, in which government authorities and civil society actors from the member countries of the Central American Integration System (SICA) and the European Union were convened to address issues related to trade, The digital transformation, the green agenda and resilience to natural disasters and youth, as central issues on the agenda between both parties, in which participated 135 people.

In October 2022, the **EU-MERCOSUR Dialogues were held**, which were structured in two events in Buenos Aires and Montevideo, within the framework of the III CELAC-EU Ministers' Meeting. On the one hand, the International Seminar "The EU-LAC Strategic Partnership and the instruments of political and sectoral cooperation, trade, investment and sustainable development" was held in collaboration with Fundación Carolina and the University of Buenos Aires (UBA); on the other, the International Seminar "Relations between Latin America and the European Union in the new contexts. The case of the Mercosur-European Union Agreement", together with ALADI and the University of the Republic of Uruguay (UDELAR).

In addition, the EU-LAC Foundation organized the **III European Union (EU) – Latin America and the Caribbean (LAC) Youth Conference**, in collaboration with the Directorate-General for International Partnerships. This event was held at the Faculty of Letters of Charles University in Prague, on 15 and 16 November 2022, in a hybrid format.

This third edition was a continuation of the first editions held in Quito (Ecuador, 2015) and Zaragoza (Spain, 2018). The main objective was to resume the process of exchange and dialogue between young people from both regions, to think about how to work together to achieve the necessary changes for the construction of a sustainable future. Around 40 young people participated in person and approximately 150 virtually.

An activity organized as a contribution to the EU-CELAC Summit was the **EU-LAC Forum on Just Transitions**, held in May 2023 in Barcelona, Spain, in collaboration with the European Commission, the Institut Barcelona d'Estudis Internacionals (IBEI), the Barcelona Provincial Council, and the "la Caixa" Foundation with the Club of Rome. The objective of the Forum was to generate a space for debate and reflection for experts, researchers and other civil society actors on the challenges and opportunities of bi-regional cooperation, to formulate recommendations for public policy decision-makers. The Forum brought together 54 face-to-face and 44 virtual participants and was part of the accompaniment to the EU-CELAC Summit in June 2023.

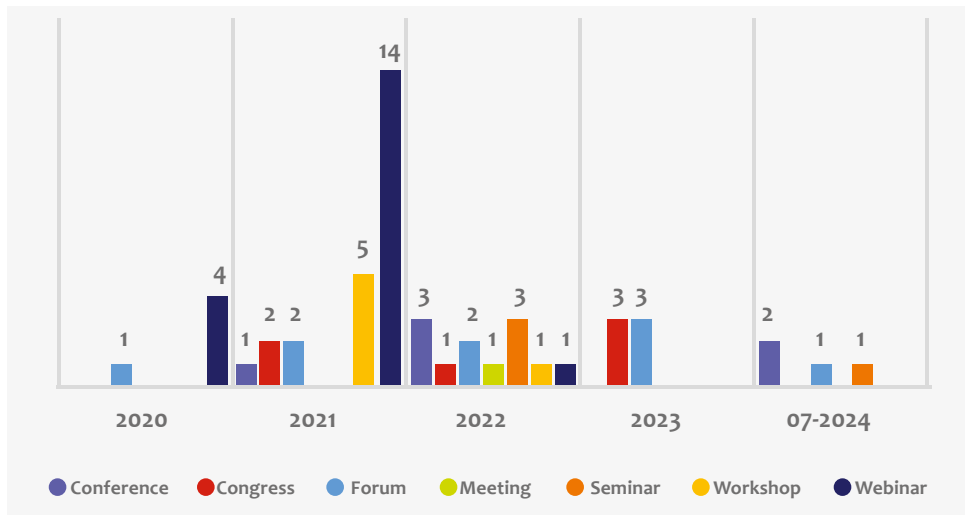
Subsequently, in July 2023, the **Forum "EU – Latin America and the Caribbean: Partners for Change Youth, Civil Society and Local Authorities"** was organized, in collaboration with the Directorate-General for International Partnerships and the European External Action Service, in the framework of the Civil Society Days held on the sidelines of the EU-CELAC Summit in June 2023, in which CA. 250 youth leaders, civil society actors and local authorities from both regions to discuss opportunities to build a sustainable and inclusive future. The outcome of the Forum was the preparation of recommendations for the Summit.

To discuss the results of the EU-CELAC Summit 2023 and discuss strategies and proposals for their implementation, in October 2023, the Foundation held the **EU-LAC Multi-stakeholder Dialogue Forum: Just Green Transition, Inclusive Digital Transformation and Social Cohesion**, with the support of the National University of Costa Rica (UNA), in Heredia, Costa Rica, on October 4, 2023. This Forum brought together around 170 leaders from civil society organizations, academics, representatives of the business and workers' sectors, development banks, international organizations, and governments. In this Forum, it was possible to discuss the achievements of the EU-CELAC Summit 2023, as well as to suggest ideas to guide the implementation of the agreed commitments. This activity was the first through which the agreements reached at the EU-CELAC Summit in June 2023 were followed.

Finally, in February 2024, the international seminar **"Seminar: Opportunities for Andean countries in European Union cooperation: Global Gateway, investments, trade and green and digital transitions"** was co-organized with the General Secretariat of the Andean Community, which addressed the outcomes of the EU-CELAC summit in Brussels and the challenges of the just and just green transitions, in addition to the opportunities offered by the Global Gateway investment agenda.

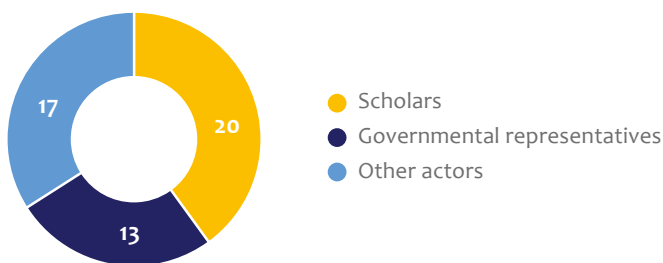
In this thematic axis, the following graph shows that the main modality to carry out activities were webinars; However, more than half of the events were distributed in other formats of greater scope and impact, such as workshops, seminars, meetings, and fora.

Figure 15: Type of events in the area of Just Transitions



Of the 51 activities carried out in this thematic axis, 20 were attended mainly by academics and experts, while 11 were attended mostly by government representatives and 15 by other civil society actors. This can be seen in the graph below.

Figure 16: Type of attendees in the area of Just Transitions



3. Culture

Since 2020, the Foundation’s activities in the field of culture have been based on the recognition of the importance of cultural ties between the societies of both regions, which is also an element repeatedly highlighted in the framework of the Foundation’s Board

of Governors Meetings. The Foundation has therefore focused on specific areas, such as intangible cultural heritage and cultural and creative industries, as well as the role of cultural institutions in raising awareness of global issues and promoting the principles and values of the bi-regional partnership.

To this end, 15 activities were implemented, in which it has been possible to convene actors from the cultural field, including creators, artists and cultural managers, with the purpose of reactivating ties that, due to the pandemic, had been neglected. These initiatives sought to offer meeting spaces for the exchange of good practices and dialogues around possible strategies to advance and innovate in cultural policies and cultural cooperation programmes between Europe and Latin America.

A special concern of the Foundation has been to contribute to the cultural life of the city that hosts it. To this end, multiple activities have been implemented in the Free and Hanseatic City of Hamburg in close collaboration with the Hamburg Senate and the consulates of the countries of Latin America and the Caribbean, which promote better mutual understanding, intercultural diversity, and coexistence, and increase the visibility of the Latin American relations with Hamburger and German society in general.

The EU-LAC Foundation, at the request of the Senate of Hamburg and the accredited Latin American and Caribbean consulates, coordinated all the 4 editions of **the Latin American and Caribbean Autumn Festival**, which have been held during this mandate. In the latter, in 2023, its tenth anniversary was celebrated with the slogan "10 years together"; in which more than 80 activities were registered, divided into six categories: music and exhibitions; language and literature; cinema; traditions and handicrafts; workshops and conferences; and gastronomy.⁵ These activities were carried out by nearly 50 institutions or associations of civil society.

With the same goal, the Foundation also participated annually in other initiatives of the Hamburg Senate such as the Long Night of the Consulates, the Europe Week and recently in the city's celebrations for the Day of German Unity, when the First Mayor of the City, Peter Tschentscher, visited the Foundation's stand.

Within the framework of this thematic axis, the Foundation has worked closely with cultural institutions and civil society organizations in Europe, Latin America, and the Caribbean. Joint projects have been carried out with the aim of promoting diversity and preserving shared cultural heritage. In addition, the Foundation has organized a series of **webinars on cultural policies** in times of digitalization, entitled "Cultural Policies in Times of Digitalization: Experiences of the European Union, Latin America and the Caribbean". The webinars were organized by the EU-LAC Foundation, within the framework of the "Europe Week 2021 in Hamburg". The objective was to generate an exchange

5 It is worth mentioning that the EU-LAC Foundation took over the coordination of this Festival in 2017. Since then, it has been successfully carried out every year, despite the restrictions due to the pandemic. Thanks to the work of the different institutions that organize the events, the number of activities has been constant: in 2017 there were 73 events, in 2018 there were 85, in 2019 there were 90, in 2020 there were 52 (almost all in virtual format), in 2021 there were 49, and in 2022 there were 81.

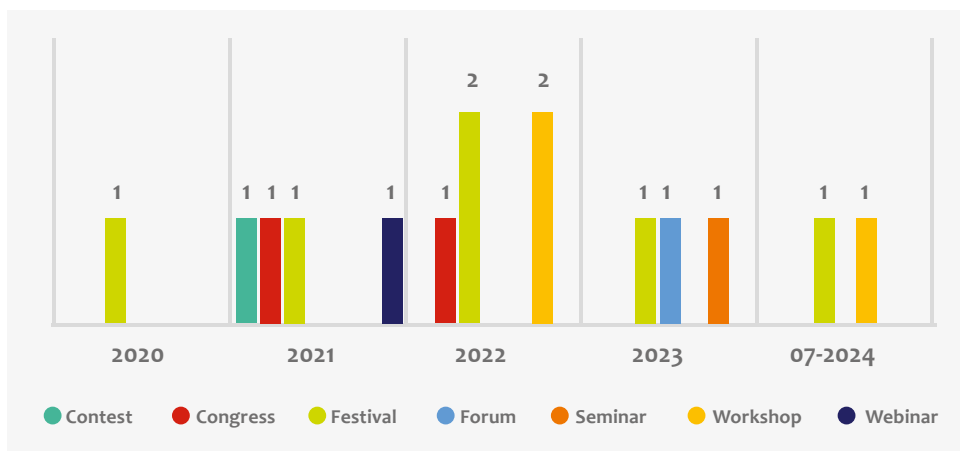
of challenges, opportunities, and promising initiatives at the level of cultural policies accompanied by a balance of similarities and differences in terms of digitalization and its implications for cultural policies, especially after the COVID-19 pandemic.

On the other hand, EU-LAC Foundation together with the Ministry of Foreign Affairs and the Ministry of Culture of Peru, the **EU-LAC Dialogue Sessions** "Cooperation and policies in the framework of Cultural Heritage, Cultural Routes and their relevance to the Bi-regional Partnership between the European Union, Latin America and the Caribbean" in February 2022. The objective of this event was to deepen the dialogue at the bi-regional level around intangible cultural heritage, more specifically regarding cultural routes as an instrument to make visible the importance of relations and cooperation between the European Union, Latin America, and the Caribbean, particularly in the field of culture. It also aimed to account for the potential of heritage and cultural routes as means to address the challenges related to the COVID-19 pandemic. Participating in this event were approx. 126 cultural managers, artists, and other relevant actors.

Towards the end of this mandate, in terms of cultural cooperation, together with the National Institute of Fine Arts of Mexico, in December 2023 in Mexico City, the **Seminar** 'International Cultural Cooperation in the face of a changed scenario: Building a shared agenda between Latin America, the Caribbean and the European Union' was held. and the **XIV EU-LAC Reflection Forum** 'Challenges and opportunities for the construction of a shared cultural cooperation agenda between Latin America, the Caribbean and the European Union', in which 33 cultural managers and 25 government representatives respectively participated.

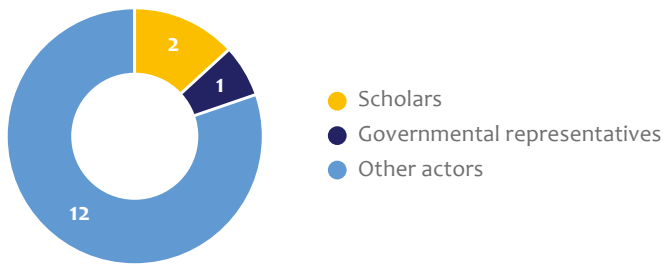
If the number of events is analysed by the type or modality under which they were held, in this thematic axis, after the festivals -one each year- meetings and congresses were the most implemented; as shown in the graph below.

Figure 17: Type of events in the area of Culture



Of the 15 activities carried out in this thematic axis, two were attended mainly by academics; while only one was attended by government representatives and nine by other civil society actors, highlighting the multidisciplinary nature of the events held. This can be seen in the graph below.

Figure 18: Type of attendees in the area of Culture



4. Gender Equality

Since the beginning of her mandate, and under the leadership of President Leire Pajín, Gender Equality has been one of the thematic priorities of the Foundation. It sought to contribute to the commitment of the countries of both regions to work in favour of equality in the situation of women, the reduction of inequalities and the elimination of violence, as part of the 2030 Agenda. Additionally, the current administration works were based on the fact that the pandemic has had a differentiated impact on women, which has led to an increase in gender-based violence, a reduction in income and employment opportunities, and the need to rethink care systems, among other impacts that can be addressed jointly between both regions.

Thus, on 24 November 2021, the Foundation promoted the creation of the **EU-LAC International Women's Network (EU-LAC WIN Network)**, which has become the bi-regional platform of great importance to address gender issues among key actors from both regions and, at the same time, support efforts in the Members, in which 11 women promoters of the Network, 36 member organizations and 15 individual members currently participate. Based on the search for synergies and commitment to complementarity between governments, civil society and academia, the Network aims to deepen the approach to the structural causes of gender inequalities and offer innovative solutions to present and future challenges. Together with the women promoters and their members, 15 activities have been organized that have allowed special attention to be given to the empowerment of women and civil society organizations committed to gender equality in both regions with three thematic focuses: women's political leadership and feminist foreign policy; gender-transformative climate actions and comprehensive care systems.

In the context of the 66th Session of the Commission on the Status of Women (CSW 66) in March 2022, the EU-LAC WIN Network carried out, jointly with the United Nations Development Program (UNDP), a side event titled **"EU-LAC Women as Key Actors in Climate Action and Disaster Prevention, a launch of the EU-LAC International Women's Network"**. This event aimed to promote the exchange of experiences, strategies, and innovative ideas to ensure the design and implementation of gender approaches in climate agendas, based on lessons learned in Latin America and the Caribbean and in the European Union and its member countries.

In 2022, a series of **Interregional Dialogues were held on the leadership and inclusion of women in decision-making on the implementation of climate actions**. These dialogues, which were attended by a total number of more than 800 people, sought to generate a space for discussion around the challenges and opportunities to recognize and promote the empowerment of women as agents of change in climate action and climate reduction disaster risk in EU and LAC countries. The results of these dialogues were reflected in 2023 in a Policy brief that was widely distributed in both regions.

Regarding the **construction of comprehensive care systems** that recognize care as a human right, a pillar of social protection, a public good and work in LAC countries and EU member countries, between 2022 and 2023, a new series of five new interregional dialogues was held, in coordination with the National Institute of Women of Mexico (INMUJERES), the Global Alliance for Care, UN Women for the Americas and the Caribbean and the Economic Commission for Latin America and the Caribbean (ECLAC). This series began with a **parallel event to the XV Regional Conference on Women in Latin America and the Caribbean** on 7 November 2022, where government authorities and civil society experts discussed policies, regulations, and initiatives on the construction of comprehensive care systems that promote gender equality. The series culminated, in December 2023, with the launch of a report that identifies opportunities and strategies for greater coordination between actors from both regions on the issue.

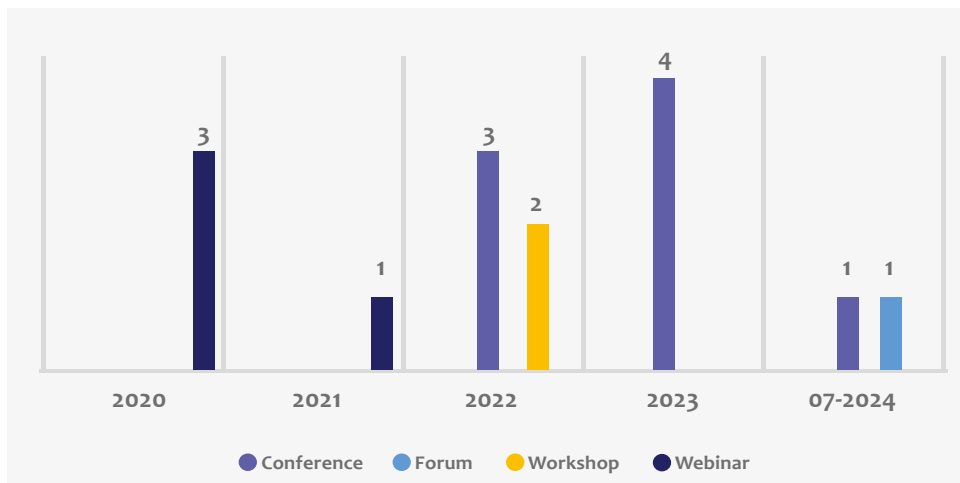
On 14 March 2024, the EU-LAC Foundation, together with partners such as UN Women and the Economic Commission for Latin America and the Caribbean (ECLAC) and the Ministry of Equality of Spain, organized the **High-level Dialogue "Bases for a Bi-regional Pact for Care between Latin America, the Caribbean and the European Union"** at the 68th session of the Commission on the Legal and Social Status of Women (CSW68) in New York. About ten Ministers and Secretaries of State from both regions, as well as representatives of international organizations such as the ILO and the UNDP, and civil society, expressed their support and commitment to the Bi-regional Pact initiative and highlighted it as a great opportunity to strengthen ties of cooperation and collaboration between both regions and defend multilateralism.

Likewise, in accompaniment to the EU-CELAC Summit, the **"EU-LAC Gender Equality Forum"** organized by the EU-LAC Foundation and the EU-LAC International Women's Network was held on May 11 and 12, 2023, in hybrid format at the German Federal Foreign Office in Berlin. The discussions focused on institutional frameworks, policies,

and cooperation initiatives between the EU and the Latin American and Caribbean (LAC) regions on socioeconomic inequalities, climate change, political leadership and sustainable peace and security. The 135 participants generated a series of recommendations to be considered by the heads of state who were going to meet a few months later at the EU-CELAC Summit in Brussels. In addition, the dialogue between those responsible for foreign action from countries such as Germany, Mexico, Argentina, and Spain paved the way to organize an **EU-LAC Feminist Foreign Policy Forum** that is scheduled to take place in 2024.

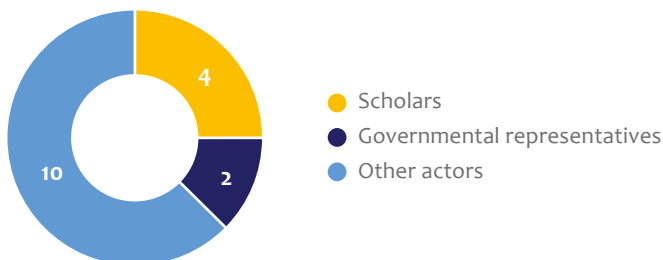
Regarding the type of events in this thematic axis, conferences were the main modality used, favouring the hybrid format whenever possible. However, the work on this thematic axis favoured webinars and meetings in virtual format.

Figure 19: Type of events in the area of Gender Equality



Of the 15 activities carried out in this thematic axis, ten were attended mainly by other civil society actors, while a minority were attended mostly by academics and government representatives. This can be seen in the graph below.

Figure 20: Type of attendees in the area of Gender Equality



5. Multilateral Cooperation

During this mandate, the importance of multilateral cooperation has been emphasized as a fundamental axis in relations between the countries of both regions, a value shared by all members of the Foundation. This element has been taken up and highlighted in the resulting statements of decision-makers, where both Europe and Latin America and the Caribbean recognize the need to strengthen their cooperation and coordination in relevant multilateral forums. Among the topics of common interest are human rights, labour rights, climate change and biodiversity, food and energy security, the fight against the drug problem and organised crime, migration, health, digitalisation, and fiscal policy.

Through the implementation of 47 activities, the aim was to highlight the relevance of diplomacy and international collaboration in solving global challenges. The EU-LAC Foundation played an active role in promoting and strengthening the bi-regional partnership between the European Union and Latin America and the Caribbean and sought to promote dialogue on current issues for the two regions. In this context, the Foundation worked closely with government institutions, international organizations, and civil society actors in both regions.

Among the activities to be highlighted, in November 2020, the **XI EU-LAC Reflection Forum** entitled "Multilateralism and bi-regional partnership in the face of the Covid-19 crisis" was held virtually, with the participation of 40 Members. This activity showed the Foundation's willingness to create spaces for dialogue and reflection around the relevance of strategic partnerships, especially in times of pandemic.

On 23-24 March 2021, the EU-LAC Foundation organized a webinar on "**Initiatives for the financing and equitable distribution of vaccines against COVID-19 in middle-income countries in Latin America and the Caribbean**". This high-level event was attended by the High Representative of the Union for Foreign Affairs, Josep Borrell, the then Executive Secretary of ECLAC, Alicia Bárcena, and other distinguished experts and aimed to foster dialogue on technical challenges, financial and logistical costs involved in the acquisition and distribution of COVID-19 vaccines in LAC countries; create greater awareness and knowledge about public and public-private initiatives that have been developed at national, regional and international levels to finance and manage the equitable, safe and rapid supply of vaccines and stimulate the articulation of proposals on how to rationalize and improve initiatives and instruments already developed, in order to generate a more effective and comprehensive vaccination strategy and, in this way, strengthen the relationship between LAC and the EU. The event generated a first Policy Brief edited by the Foundation team - the document that had the highest number of downloads in 2021.

The Foundation also organized a **webinar series** entitled "Multilateralism and Regionalism in challenging times: Relations between Europe and Latin America and the Caribbean" in 2021. This activity was carried out in collaboration with the Observatory of Regionalism (Graduate Program in International Relations San Tiago Dantas - UNESP,

UNICAMP-SP, PUC-SP, Brazil), the Centre for Global Governance Studies in Leuven (KU Leuven, Belgium) and the Section of European Studies (University of Coimbra, Portugal).

Likewise, together with the Latin American Studies Program of the University of Hamburg, the Foundation organized a **series of virtual Keynote Lectures** under the title "The COVID-19 Crisis and Pathways to Sustainable Recovery in the European Union, Latin America and the Caribbean", between July and September 2021. These conferences focused on the sustainable recovery of educational institutions, the economic sector, a better balance of gender relations, cities, in favour of socially minorized groups/migrant populations and public health systems.

Moreover, in June 2021, the Foundation organized the **III Edition of the Portugal-Central America and the Caribbean Forum: "Multilateralism and Association Agreements"**, in collaboration with the Institute for the Promotion of Latin America of Portugal (IPDAL). This event promoted the importance of the subregions in the Atlantic context and their relevance for Portugal and the European Union, as well as some challenges for the regions and the best use of the existing Association Agreements with the European Union, among others.

During the current mandate, the EU-LAC Foundation organized 2 editions of the **Journalists' Forum**, the II Edition entitled "Common Spaces to Enhance a Bi-regional Narrative in a Changing World Order". It was held in March 2023, in Stockholm, and was attended by approx. 58 journalists. The results of this Forum also accompanied the EU-CELAC Summits process in 2023, providing important reflections from the journalistic sector in both regions. The III Edition will be held in Rio de Janeiro, in June 2024 in collaboration with the Foundation Getulio Vargas's School of Communication, Media and Information (FGV ECMI). The objective of this latest edition will be to promote the exchange on the opportunities and challenges that digital transformation presents to the field of journalism, with a focus on the use and regulation of Artificial Intelligence (AI) and the fight against misinformation.

One of the central activities of this thematic axis has been the realization of 3 editions of the **Training and Updating Course for Young Diplomats on the EU-CELAC Strategic Partnership**. The first edition was held in November 2021 with the academic support of the Ibero-American Institute of the University of Salamanca. This training program was developed over 2 weeks through a virtual session. On that occasion, 34 young diplomats from 27 countries participated. The second edition was held in November 2022, in Buenos Aires, and had the support of the National Foreign Service Institute (ISEN) of the Ministry of Foreign Affairs, International Trade and Worship of Argentina, which held the Temporary Presidency of CELAC. This course was attended by 27 diplomats from 19 countries and lasted five days. While the third and most recent edition, in November 2023, was organized by the German Federal Foreign Office in Berlin, again with a duration of 5 days, and in which 34 diplomats from 30 countries participated. The program has established itself as one of the organization's flagship initiatives and one of the most impactful for its membership.

Another of the innovative formats to highlight were the three **dialogues between European, Latin American, and Caribbean research centres and decision-makers**. The first was held in April 2022, in Berlin, aimed at research centres and think tanks based in Europe and dedicated to the analysis of Latin America and the Caribbean, together with the Ibero-American Institute of Berlin and the GIGA Institute. 25 people participated. The second dialogue was held in December 2022, in Quito, in association with the Universidad San Francisco, aimed at research centres and think tanks based in Latin America and the Caribbean dedicated to the analysis of the EU and bi-regional relations. It was attended by 27 participants. Finally, the third dialogue between European, Latin American, and Caribbean research centres and decision-makers entitled "Perspectives and proposals for renewing the Strategic Partnership between the European Union and Latin America and the Caribbean" was held on 3-4 April 2023, in Madrid. This Dialogue was organized by the EU-LAC Foundation in collaboration with the Carolina Foundation, with the participation of the High Representative of the Union for Foreign Affairs, the Minister of Foreign Affairs of Saint Vincent and the Grenadines and the Minister of Foreign Affairs and Cooperation of Spain, and promoted an exchange on the work and contributions of research and study centres on the effects of global challenges for the bi-regional agenda. Convergences in shared interests, values and principles were identified and at the same time a series of recommendations were formulated to be considered at the EU-CELAC Summit with the purpose of strengthening bi-regional cooperation programs and policies.

Another highlight held during this mandate was the **Dialogue Latin America, the Caribbean and Europe: Recalibrating our Strategic Partnership**, held in April 2023 in Cartagena de Indias, together with the European External Action Service. The meeting fostered debate on the challenges and opportunities of bi-regional relations between the European Union, Latin America, and the Caribbean prior to the EU-CELAC Summit of Heads of State and Government. It was also attended by the Vice-President of Colombia and the High Representative of the Union for Foreign Affairs, as well as approx. 56 scholars and experts in different fields.

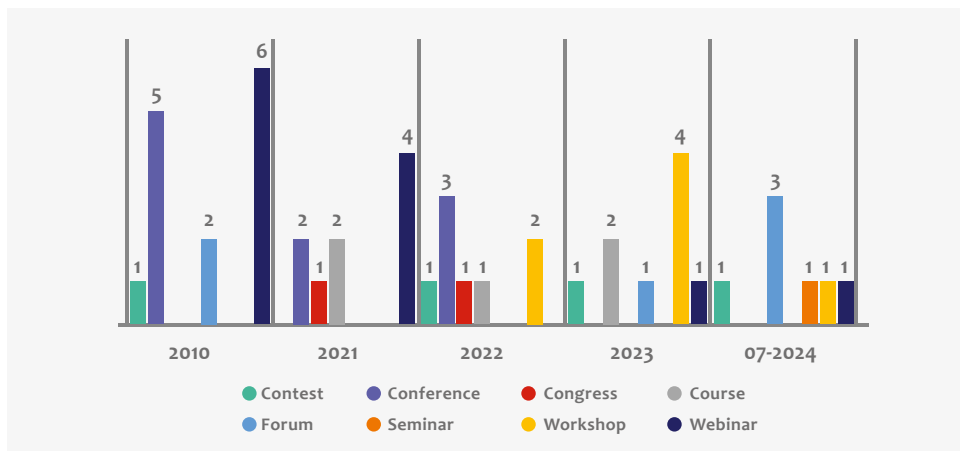
In 2023, the first edition of the **Meeting of International Intergovernmental Organizations dedicated to the promotion of bi-regional relations between Europe, Latin America, and the Caribbean**, in collaboration with the Ibero-American Institute of the University of Salamanca, was also implemented on June 2, 2023, in a hybrid format. This meeting provided a space for exchange between international intergovernmental organizations regarding the EU-CELAC Summit and the role they should play in its accompaniment and follow-up. He also identified areas of common focus where contributions can be made to the development of policy dialogue within the multilateral arena. The event was attended by approx. 17 people.

It is important to highlight the holding of the **Round Table on the results of the EU-CELAC Summit of Heads of State and Government**, held in Berlin on 28 August 2023 together with the Embassy of Brazil in Berlin. This space brought together high-level actors, including Ambassador Roberto Jaguaribe of Brazil, Dr Carlos Alvarado Quesada, former

President of Costa Rica, and Ambassador Annette Walter, Director for Latin America, and the Caribbean of the German Federal Foreign Office. The Roundtable provided a platform for a candid exchange of ideas on the outcomes of the EU-CELAC Summit. The event was attended by approx. 35 people. This and the rest of the events provided a crucial platform for the exchange of views around the expected and achieved outcomes at the EU-CELAC Summit in June 2023.

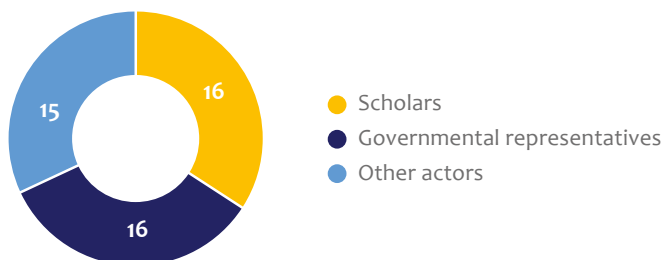
Lastly, the seminar **EU-LAC cooperation to combat the illicit maritime trade of drugs**, organised by the Foundation in Brussels in July 2024, promoted a dialogue between key civil society actors, governments, and international organisations on the illicit maritime trade of drugs between both regions and examined current and future forms of bi-regional cooperation on this sensitive issue. This event was co-sponsored by the European External Action Service and was included as part of the Belgian presidency of the Council of the European Union. When analysing the type of event that was used in this thematic axis, it can be seen in the following graph that webinars and conferences were the most implemented, representing more than half of the axis activities.

Figure 21: Type of events in the area of Multilateral Cooperation



Of the 47 activities carried out in this thematic axis, 15 were attended mainly by academics and experts; 16 were attended mostly by government representatives, while 16 by other civil society actors. This can be seen in the graph below.

Figure 22: Type of attendees in the area of Multilateral Cooperation



Special mention should be made of the strategy that the EU-LAC Foundation designed for the accompaniment and follow-up of the EU-CELAC Summit, held in June 2023, in Brussels. 14 different meetings, courses and thematic forums were organized, whose aim was to convene multiple social actors, government representatives and relevant institutions to discuss challenges and opportunities for the EU-CELAC strategic partnership. With this series of initiatives, the Foundation promoted a multifaceted dialogue on the potential for a revitalized bi-regional relationship and motivated the review and follow-up of the mandates acquired.

Image 1: Activities implemented in the framework of the EU-CELAC Summit

Mar	1. Journalists Forum	Stockholm, 23-24 March 2023
Apr	2. Think Tanks Meeting	Madrid, 3-4 April 2023
	3. Knowledge Forum	Montevideo, 24-25 April 2023
	4. EU-LAC Dialogue	Cartagena de Indias, 28-30 April 2023
May	5. Gender Forum	Berlin, 11-12 May 2023
	6. Just Transitions Forum	Barcelona, 15-16 May 2023
Jun	7. 10s Meeting	Salamanca, 2 June 2023
Jul	8. CSO Panel	Brussels, 14 July 2023
EU-CELAC Summit		
Aug	9. Round Table Summit EU-CELAC	Berlin, 28 August 2023
Oct	10. Multi-actor Forum	San Jose, 4 October 2023
Nov	11. Young Diplomats Programme	Berlin, 13-17 November 2023
	12. MPAs EU-Andean Countries Webinar	21 November 2023
Dec	13. Culture Seminar	CDMX, 04-05 December 2023
	14. Reflection Forum	

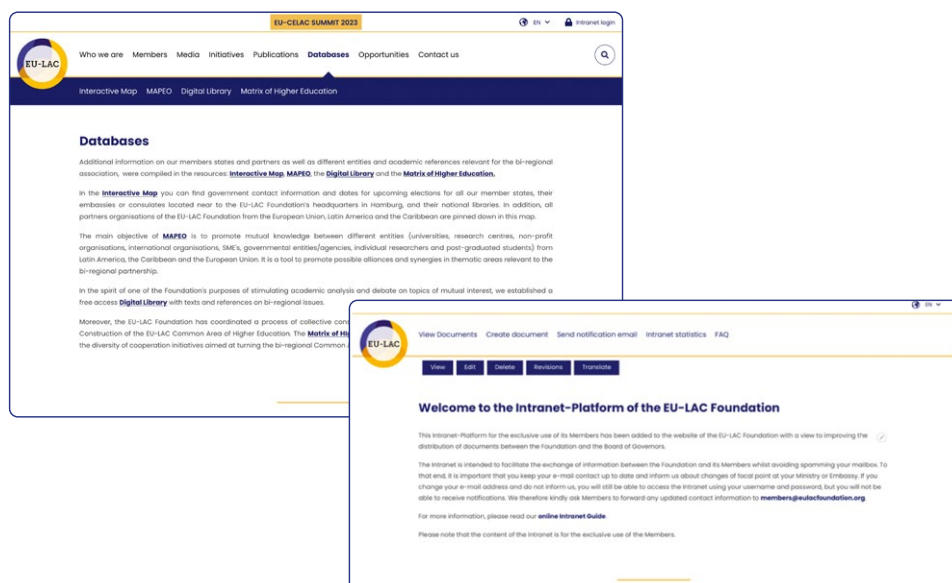
II. INSTITUTIONAL GOVERNANCE

6. Visibility & Communications

During this mandate, the EU-LAC Foundation has undergone a remarkable evolution in terms of visibility and reach. One of the fundamental pillars of this expansion has been the strengthening of its online presence through its official website. In this sense, the Foundation's website has become a central platform for disseminating relevant information, key documents and news about the activities and projects carried out. Significant efforts were made to improve the information that the EU-LAC Foundation offers on its institutional website and social media channels, adapted to the needs of its diverse audiences. These actions were direct follow-up initiatives to the launch of the new website in 2021.

In this regard, the Communications program focused on the restructuring and improvement of the following databases that can be accessed through the main website: **MAPEO** (database of organizations and entities working on issues of relevance to the bi-regional agenda), **Digital Library** (repository of key documents of bi-regional relations), **Intranet** (official communication channel with the members of the Foundation), the **Interactive Map** and the **Higher Education Matrix** (summary of initiatives for the creation of the EU-LAC Common Higher Education Area).

Image 2: Sections on Databases and Intranet on the website



In addition, a completely new section was designed, highlighting the key outcomes of the **III EU-CELAC Summit**, indicating the EU-LAC Foundation's path towards the summit and the accompanying and follow-up events. It also presents key events of the EU-CELAC strategic partnership. This new section alone received 15,855 pageviews between June and December 2023. In addition, the **Vademecum of EU-LAC Cooperation Programs** is prepared, which will be an open-access database of cooperation projects between the EU and LAC for which a specific web portal is being developed that should be operational in the second half of 2024.

Image 3: New section on the EU-CELAC Summit 2023 on the website



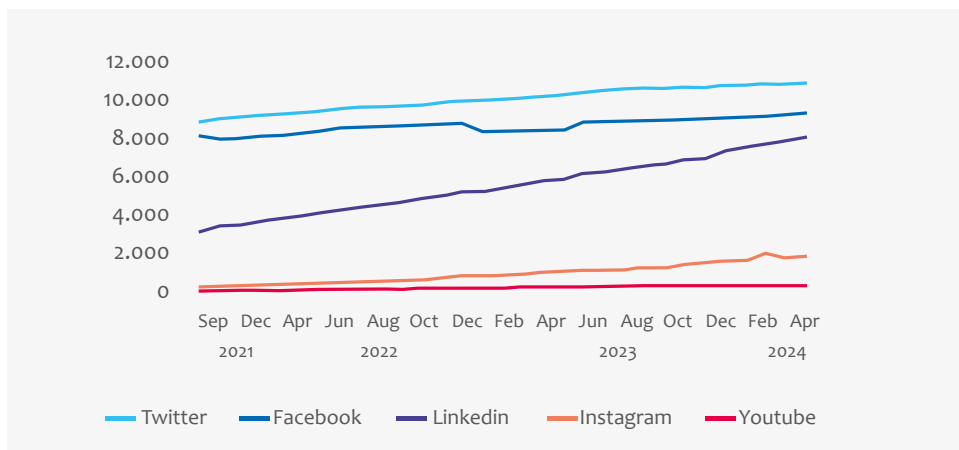
The measures implemented to improve the quality of the website have had positive results during the current mandate, as the website experienced a considerable increase in clicks from Google searches (i.e. March 2022: 16.7k clicks per month). March 2023: 22.1k clicks, which translated into an increase of 32.34%). In total, the website had 444,627 users and recorded approximately 1.2 million page views between July 2020 and April 30, 2024. This is the result of actions taken to increase the quantity and quality of content on the website, including the databases and the new Summit page.

In terms of audience demographics, the EU-LAC International Foundation attracts a fairly young core audience and falls predominantly within the 18-24 and 25-34 age ranges, suggesting that the website is Frequently visited by younger people who are interested in learning about the LAC-EU relationship, seeking information on contemporary approaches and initiatives of the bi-regional agenda. Additionally, the

audience demographics skew significantly towards women, with approximately 63.6% of users being women.

Likewise, social networks have played a crucial role in the Foundation’s communication strategy. Through platforms such as Twitter, Facebook, and Instagram, the Foundation has managed to amplify its message and reach a broader and more diverse audience. Active interaction with followers and the dissemination of relevant content have contributed significantly to increasing the recognition and visibility of the Foundation online. The Foundation is therefore very active on its social media channels, carrying out continuous promotion, dissemination, and participation actions. All EU-LAC International Foundation social media accounts are updated several times a week. Platforms such as YouTube and Vimeo are used as repositories of audio-visual knowledge, the number of views of which has increased during the pandemic.

Figure 23: Social Media Follower Growth Trend



After an in-depth analysis of the different user groups and useful strategies for each social platform carried out in 2022, the public communication of the EU-LAC International Foundation was adjusted to the individual target groups in each network, which turned out to be a decision very effective and translated into visible growth of followers. At the end of April 2024, the EU-LAC International Foundation has reached 30,603 followers on its social media accounts, the main channels being Facebook (9,389), X (formerly Twitter) (10,910) and LinkedIn (8,141). The number of new followers between September 2021 and the end of April 2024 increased by 22.93% on Twitter, 15.01% on Facebook, 158% on LinkedIn and 875% on Instagram, the newest social media platform dedicated to a younger audience.

In terms of the demographics of social media followers, X (formerly Twitter) most frequently attracts intergovernmental organizations and high-level policymakers. In addition, LinkedIn is widely used in the professional context and the calls and vacancies

of the EU-LAC International Foundation have a great reach in this network. On the other hand, a younger audience follows Instagram, with a special impact among young people in the 25 to 34 age group, of whom more than half are women.

The dissemination work of the EU-LAC International Foundation on social networks resulted in communication with an increasing number of users. In this sense, a large number of people contacted the EU-LAC International Foundation through the private messaging tool of these platforms, which also indicates that they are useful tools for communication and outreach to the society in general.

7. Relationship with Members, Strategic Partners, and Entities relevant to the Bi-regional Partnership

During the mandate of the current authorities, 9 regular meetings of the Board of Directors of the EU-LAC International Foundation have been successfully held, through which it has been possible to adopt the necessary decisions to complete the transformation process into an international organization with the approval of its internal regulations and the entry into force of the Headquarters Agreement. Additionally, decisions have been adopted related to the approval of the annual work plans that have made the organization's work possible.

Likewise, based on the efforts carried out by the present authorities, since July 2020, 9 new ratifications and/or accessions to the Constitutive Agreement of the EU-LAC International Foundation have been registered, 2 from Latin American and Caribbean countries and 7 from member countries of the European Union, which is recorded in the following table. Since then, 47 Members have deposited the corresponding instrument of ratification or accession.

Figure 24: Ratifications per year

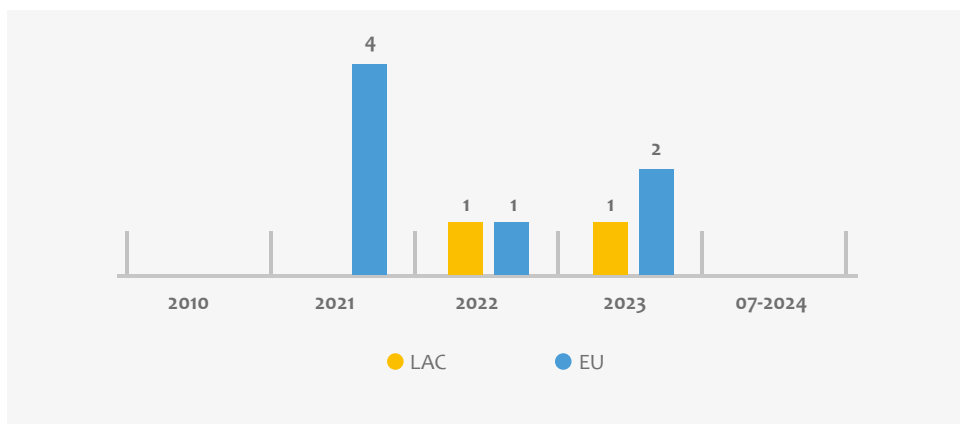


Table 1: List of ratifications registered during the mandate (2020-2024)

1	Czech Republic	February 2021
2	Italy	February 2021
3	Rumania	June 2021
4	Denmark	August 2021
5	Greece	February 2022
6	Argentina	September 2022
7	Slovakia	May 2023
8	Saint Vincent and the Grenadines	April 2023
9	Ireland	September 2023

On the other hand, in its constant search to strengthen the association between the two regions, the Foundation has prioritized the diversification and deepening of its strategic alliances. These efforts have been reflected in the signing of 8 inter-institutional agreements throughout the current mandate, which cover a wide range of thematic areas and sectors of mutual interest. These agreements have allowed it to enrich its capacity to generate greater impact through the implementation of innovative projects. The Foundation has paid special attention to the quality and depth of its collaborations with strategic partners. Each inter-institutional agreement signed has been designed with the objective of establishing long-term relationships based on mutual trust, respect, and complementarity of capabilities. These strategic partnerships have been instrumental in advancing the Foundation’s agenda and moving toward achieving its goals.

Table 2: Agreements signed during the current term (2020-2024)

1	Centre for Latin American and Caribbean Studies and Business (LAC-Centre) at the Anglo-American University in Prague (CZE)	Framework Cooperation Agreement, for the development of various activities to be concluded within the framework of the Czech Presidency of the Council of the European Union during the first half of 2022.
2	Universidad de Concepción de Chile (CHI)	Memorandum of Understanding, for the link with the internship program of the EU-LAC International Foundation.
3	Ibero-American General Secretariat (SEGIB)	Framework Cooperation Agreement, for the development of various activities to be held jointly within the framework of their annual work programs.
4	United Nations Development Programme (UNDP)	Framework Cooperation Agreement, for the development of various activities to be held jointly within the framework of their annual work programs.

5	Organization of Ibero-American States for Education, Science and Culture (OEI)	Framework Cooperation Agreement, for the development of various activities to be held jointly within the framework of their annual work programs.
6	Carolina Foundation (ESP)	Framework Cooperation Agreement, for the development of various activities to be held jointly within the framework of their annual work programs.
7	OBREAL Global Observatory	Framework Cooperation Agreement, for the development of various activities to be held jointly within the framework of their annual work programs.
8	Diplomatic Academy of the Ministry of Foreign Affairs and Human Mobility of Ecuador	Framework Cooperation Agreement, for the link with the internship programme of the EU-LAC International Foundation, knowledge management and other relevant activities.

Collaboration with strategic partners has allowed the EU-LAC Foundation to combine financial, technical, and human resources with those of its allies, thus maximizing the impact of its initiatives and expanding its capacity for action. These synergies have been key to facing complex challenges and addressing regional issues with innovative and sustainable solutions.

Special mention also deserves having concluded the process to be recognized as an "international observer organization" of the negotiation process within the framework of the United Nations Framework Convention on Climate Change (UNFCCC, United Nations Framework Convention on Climate Change). which was formally recognized at the Conference of the Parties (COP) 28 in November 2023. With this management, the Foundation will be able to participate more actively in the conversation on climate change issues and, in particular, promote dialogue and synergies between the positions of the European Union and Latin America and the Caribbean.

Annexes

Annex 1: Complete list of events

No.	Activity	Year	Thematic Area	Type of participant	Modality	Type of event
1	Matrix of objectives and strategic lines for the construction of the Common Area of Higher Education EU-LAC1	2020	Knowledge	Scholars	Online	Workshop
2	II International Congress on Biorefineries and ICT-Supported Renewable Energy (BERSTIC) 2020	2020	Knowledge	Scholars	Face-to-face	Congress
3	Seminar entitled „Migration policies in the Caribbean and Central America: Migration at the crossroads between Europe and Latin America“.	2020	Knowledge	Scholars	Face-to-face	Seminar
4	Webinar 1: „Organizing as a woman“ as part of the Annual Colloquium with the Institut des Amériques	2020	Gender equality	Scholars	Online	Webinar
5	Webinar 2: „Gender, Urbanism and Public Policies“ as part of the Annual Colloquium with the Institut des Amériques“	2020	Gender equality	Scholars	Online	Webinar
6	Webinar 3: „Violence against women: assessment and action“ in the framework of the Annual Colloquium with the Institut des Amériques	2020	Gender equality	Scholars	Online	Webinar
7	Webinar 1: „How are regional organizations responding to the pandemic and what opportunities for cooperation exist?“	2020	Multilateral and biregional cooperation	Scholars	Online	Webinar
8	Webinar 2: Challenges for social cohesion and sustainable development: Agenda 2030 after Covid-19	2020	Just transitions	Scholars	Online	Webinar
9	Webinar 3: „A new multilateralism in the Covid-19 era“	2020	Multilateral and biregional cooperation	Scholars	Online	Webinar
10	Webinar 4: „Scientific cooperation for pandemic management“	2020	Knowledge	Scholars	Online	Webinar
11	Webinar 5: „Pandemic and Infodemic: Experiences of Journalists in the EU and LAC“	2020	Multilateral and biregional cooperation	Scholars	Online	Webinar
12	Webinar 6: „Facing climate change in the Covid-19 era“	2020	Just transitions	Scholars	Online	Webinar
13	Webinar 7: „Why should the European Union be relevant for Latin America and the Caribbean?“	2020	Multilateral and biregional cooperation	Governmental representatives	Online	Webinar

No.	Activity	Year	Thematic Area	Type of participant	Modality	Type of event
14	Webinar 8: „Challenges and innovations to promote volunteering in the EU and Latin America and the Caribbean in the post Covid-19 era“	2020	Knowledge	Other actors	Online	Webinar
15	Webinar 9: „Latin America and the Caribbean and the future Horizon Europe program“	2020	Knowledge	Scholars	Online	Webinar
16	Webinar 10: „Circular Economy in the COVID-19 era: challenges and opportunities“.	2020	Just transitions	Scholars	Online	Webinar
17	Webinar 11: „State of Democracy in Latin America, the Caribbean and Europe: Analysis and Perspectives in times of pandemic and post pandemic“	2020	Knowledge	Scholars	Online	Webinar
18	Webinar: “European Union - Latin America and the Caribbean Relations in the face of Covid-19: Pandemic, crisis and opportunities for bi-regional cooperation”	2020	Multilateral and biregional cooperation	Scholars	Online	Webinar
19	EU-LAC Webinar: ‚Challenges of Latin America, the Caribbean and Europe in the post pandemic‘.	2020	Multilateral and biregional cooperation	Scholars	Online	Webinar
20	I EU-LAC Essay Contest on the Bi-Regional Partnership	2020	Knowledge	Scholars	Online	Contest
21	Keynote Lecture 1: „Dilemmas and Challenges of Latin America in the post-pandemic“.	2020	Multilateral and biregional cooperation	Other actors	Online	Conference
22	Keynote Lecture 2: “Geopolitics meets values: EU-LAC relations before and after Covid-19”	2020	Multilateral and biregional cooperation	Other actors	Online	Conference
23	Keynote Lecture 3: “¿Is strategic autonomy a response to the international crisis??”	2020	Multilateral and biregional cooperation	Other actors	Online	Conference
24	Keynote Lecture 4: “¿EU-LAC Keynote Lecture Series: ‚What to expect of EU-Latin America relations in turbulent times?‘”	2020	Multilateral and biregional cooperation	Other actors	Online	Conference
25	Keynote Lecture 5: “¿How the international reordering looks from Mexico: Implications for EU-LAC relations”	2020	Multilateral and biregional cooperation	Other actors	Online	Conference
26	Participation and technical collaboration in the preparatory meetings and participation in the meeting of Senior Officials of the EU-CELAC Joint Initiative on Research and Innovation.	2020	Knowledge	Governmental representatives	Online	Workshop

No.	Activity	Year	Thematic Area	Type of participant	Modality	Type of event
27	Latin America and the Caribbean - European Union Business Forum entitled „Rethinking a common future“, within the framework of the closing of the ALinvest 5.0 Program	2020	Just transitions	Other actors	Online	Forum
28	Webinar: “¿Cómo nos preparamos para la salida gradual y selectiva del confinamiento en el trabajo doméstico? Las medidas de seguridad y salud en el trabajo, el papel del diálogo social y los acuerdos sectoriales”	2020	Just transitions	Scholars	Online	Webinar
29	„Latin American and Caribbean Fall“ Festival	2020	Culture	Other actors	Online	Festival
30	I EU-LAC Forum of Journalists “Why should Latin America and the Caribbean be relevant for the European Union and vice versa? Building a bi-regional narrative beyond the issues“	2020	Multilateral and biregional cooperation	Scholars	Face-to-face	Forum
31	XI Reflection Forum on the biregional association	2020	Multilateral and biregional cooperation	Governmental representatives	Online	Forum
32	IV Annual Call for co-organising events on topics relevant to the bi-regional partnership between the European Union and Latin America and the Caribbean	2020	Multilateral and biregional cooperation	Other actors	Online	Contest
33	Virtual meeting „Exchange on quality standards in the offer of postgraduate virtual course scholarships in the European Union (EU), Latin America and the Caribbean (LAC)“	2021	Knowledge	Governmental representatives	Online	Workshop
34	Seminar „The construction of a common Euro-Latin American and Caribbean space for Higher Education, Science, Technology and Innovation“.	2021	Knowledge	Scholars	Online	Webinar
35	Panel 1: “The new European Union, Latin America and the Caribbean interregional and bilateral agenda“	2021	Knowledge	Scholars	Online	Conference
36	Panel 2: „Regional and inter-regional responses to post-pandemic gaps in Europe and Latin America“	2021	Multilateral and biregional cooperation	Scholars	Online	Conference
37	Panel 3: „Multilateralism and the EU-LAC partnership in the face of the pandemic crisis“	2021	Multilateral and biregional cooperation	Scholars	Online	Conference

No.	Activity	Year	Thematic Area	Type of participant	Modality	Type of event
38	Follow-up Meeting on the Matrix of Objectives and Strategic Guidelines for the Construction of the Common Area of Higher Education of the EU and LAC	2021	Knowledge	Governmental representatives	Online	Workshop
39	Webinar: Las contribuciones de la cuenca del Atlántico a los desafíos globales: Sostenibilidad, recuperación y nuevas amenazas a la seguridad	2021	Just transitions	Scholars	Online	Webinar
40	International Euro-Latin American and Caribbean Congress: „The necessary creation of a Euro Latin American cultural space: values, principles and proposals“.	2021	Culture	Scholars	Face-to-face	Congress
41	II EU-LAC Essay Contest on the Bi-Regional Partnership	2021	Knowledge	Scholars	Online	Contest
42	Course “European Union-Latin America and the Caribbean Relations: A Renewed Agenda and a Programme for Recovery in the Framework of the SDGS”	2021	Multilateral and biregional cooperation	Scholars	Online	Course
43	„Cafés Mimir Andino: Strategies to promote research and innovation in universities“.	2021	Knowledge	Scholars	Online	Workshop
44	Café Mimir Andino 2: Communicating research”	2021	Knowledge	Scholars	Online	Workshop
45	Café Mimir Andino 3: Scientific recognition and incentives for the researcher’s career	2021	Knowledge	Scholars	Online	Workshop
46	Café Mimir Andino 4: Management and information systems for the institutional development of research in universities	2021	Knowledge	Scholars	Online	Workshop
47	Café Mimir Andino 5: Patent and technology transfer policies	2021	Knowledge	Scholars	Online	Workshop
48	Workshop EU-LAC on the EU-CELAC JIRI Road Map	2021	Knowledge	Scholars	Online	Workshop
49	Webinar 1: “The structure, organization and institutional management of research”	2021	Knowledge	Scholars	Online	Webinar
50	Webinar 2: “Innovation of teaching-learning processes and quality assurance”	2021	Knowledge	Scholars	Online	Webinar
51	Webinar 3: Generating, promoting and utilising research outputs	2021	Knowledge	Scholars	Online	Webinar
52	Webinar 4: “Regional academic harmonisation: The role of qualifications frameworks”	2021	Knowledge	Scholars	Online	Webinar

No.	Activity	Year	Thematic Area	Type of participant	Modality	Type of event
53	Workshop 1: Association agreement UE – Perú, UE – Colombia y UE – Ecuador	2021	Just transitions	Scholars	Online	Workshop
54	Workshop 2: Acuerdo de Diálogo Político y Cooperación UE – Cuba	2021	Just transitions	Scholars	Online	Workshop
55	Workshop 3: Association agreement UE – Centroamérica	2021	Just transitions	Scholars	Online	Workshop
56	Workshop 4: Association agreement UE – Mercosur	2021	Just transitions	Scholars	Online	Workshop
57	Workshop 5: Association agreement UE – Caribe	2021	Just transitions	Scholars	Online	Workshop
58	Event1: “Digital and inclusive innovations to mitigate the impact of the COVID-19 pandemic and sustainably transform tourism in LAC and the EU	2021	Just transitions	Other actors	Online	Webinar
59	Event 2: “Resilience in health to mitigate the impact of the COVID-19 pandemic and sustainably transform tourism in Latin America, the Caribbean and the European Union”.	2021	Just transitions	Other actors	Hybrid	Conference
60	Event 3: “Financial Resilience and Sustainability for the Tourism Entrepreneurs”	2021	Just transitions	Other actors	Online	Webinar
61	Event 4: „Nature-based Solutions and Investments for Sustainable Tourism in Latin America, the Caribbean and the European Union”.	2021	Just transitions	Other actors	Online	Webinar
62	Event 5: “Employment resilience and social protection for sustainable tourism	2021	Just transitions	Other actors	Online	Webinar
63	10th edition of the Meeting of the Strategic Triangle: Latin America and the Caribbean - Europe - Africa”	2021	Just transitions	Governmental representatives	Face-to-face	Forum
64	Recovery as an opportunity for transformative social change: Pathways towards an EU-LAC partnership for cohesive societies	2021	Just transitions	Governmental representatives	Online	Webinar
65	12th Reflection Forum Opportunities for the bi-regional strategic partnership in shaping a greener recovery	2021	Just transitions	Governmental representatives	Online	Forum
66	“Climate and Sustainable Finance Week in Latin America and the Caribbean 2021”	2021	Just transitions	Other actors	Online	Congress
67	Circular Economy – Governance & Scale	2021	Just transitions	Governmental representatives	Online	Webinar

No.	Activity	Year	Thematic Area	Type of participant	Modality	Type of event
68	Webinar "Cultural Policies in Times of Digitisation: Experiences from the European Union, Latin America and the Caribbean"	2021	Culture	Other actors	Online	Webinar
69	Call for proposals for a compilation of testimonies on the cultural identities of European diasporas in Latin America and the Caribbean or Latin American and Caribbean diasporas in Europe	2021	Culture	Scholars	Online	Contest
70	Training and awareness programme for young diplomats on the EU-CELAC strategic partnership	2021	Multilateral and biregional cooperation	Governmental representatives	Online	Course
71	Session 1- Keynote Lecture Series: Sustainable recovery of educational institutions	2021	Knowledge	Scholars	Online	Webinar
72	Session 2: Keynote Lecture Series: Sustainable recovery of the economic sector	2021	Just transitions	Other actors	Online	Webinar
73	„Latin American and Caribbean Fall“ Festival	2021	Culture	Other actors	Hybrid	Festival
74	Session 3-Keynote Lecture Series: Recovery towards a more balanced gender relations	2021	Gender equality	Other actors	Online	Webinar
75	Session 4- Keynote Lecture Series: Sustainable recovery of cities	2021	Just transitions	Other actors	Online	Webinar
76	Session 5- Keynote Lecture Series: Sustainable recovery in favour of socially minoritised groups / migrant population	2021	Just transitions	Other actors	Online	Webinar
77	Session 6 - Keynote Lecture Series: Sustainable recovery of public health systems	2021	Just transitions	Other actors	Online	Webinar
78	International Colloquium: Societies, crises and public health in the EU and LAC	2021	Just transitions	Scholars	Online	Congress
79	EU-LAC Dialogue sessions "Initiatives for the financing and equitable distribution of vaccines against COVID-19 in middle-income countries of LAC"	2021	Multilateral and biregional cooperation	Governmental representatives	Online	Webinar
80	III Forum Portugal - Central America and the Caribbean	2021	Multilateral and biregional cooperation	Governmental representatives	Hybrid	Congress
81	Opening sesión: EU-LAC relations in a brave new world	2021	Multilateral and biregional cooperation	Governmental representatives	Online	Webinar
82	Panel 1. Democracy	2021	Multilateral and biregional cooperation	Governmental representatives	Online	Webinar

No.	Activity	Year	Thematic Area	Type of participant	Modality	Type of event
83	Panel 2. Environment and climate change	2021	Just transitions	Governmental representatives	Online	Webinar
84	Panel 3. Trade and sustainability	2021	Just transitions	Governmental representatives	Online	Webinar
85	Panel 4. Human rights and multilateralism	2021	Multilateral and biregional cooperation	Governmental representatives	Online	Webinar
86	Panel 5. Health, science and technology	2021	Just transitions	Governmental representatives	Online	Webinar
87	V Annual Call for co-organising events on topics relevant to the bi-regional partnership between the European Union and Latin America and the Caribbean	2022	Multilateral and biregional cooperation	Other actors	Online	Contest
88	Panel 1: “¿A green deal for whom? The promises and pitfalls of EU-LAC sustainable commodity chains in the wake of global transformations „	2022	Just transitions	Scholars	Online	Conference
89	Panel 2: “The relationship between Europe, Latin America and the Caribbean: extra-regional interests and contemporary agendas	2022	Multilateral and biregional cooperation	Scholars	Online	Conference
90	Roundtable „The (post-)COVID-19 world: a paradigm shift?	2022	Multilateral and biregional cooperation	Scholars	Online	Conference
91	Roundtable “Open Science: Innovations, Challenges and Projections for the Future based on an Inter-Regional Dialogue”	2022	Knowledge	Scholars	Face-to-face	Conference
92	„ Iberoamerican-European Union Meeting: A shared look at the future of education”	2022	Knowledge	Scholars	Face-to-face	Conference
93	Debate on Higher Education and the SDGs: Interregional Perspectives	2022	Knowledge	Scholars	Face-to-face	Conference
94	Side-event „ The role of universities in achieving the 2030 Agenda, human security and the culture of peace: A Euro-Latin American perspective”	2022	Knowledge	Scholars	Face-to-face	Conference
95	Workshop „Good practices to reduce inequalities in education and link universities with society: Contributions of Universities in Latin America and the Caribbean and Europe to the achievement of the SDGs”	2022	Knowledge	Scholars	Face-to-face	Workshop
96	Forum “Digitalización: apropiación social y políticas públicas desde una perspectiva ética y de derechos”	2022	Just transitions	Scholars	Face-to-face	Forum

No.	Activity	Year	Thematic Area	Type of participant	Modality	Type of event
97	IV Academic Summit EU-LAC	2022	Knowledge	Scholars	Face-to-face	Workshop
98	Meeting of the work group on the Matrix of Objectives and Strategic Guidelines for the Construction of the Common Area of Higher Education of the EU CELAC.	2022	Knowledge	Governmental representatives	Hybrid	Workshop
99	Open Science Virtual Dialogues	2022	Knowledge	Other actors	Online	Webinar
100	Advisory committee for a survey that will review the contents of the „Tendencias“ survey.	2022	Knowledge	Other actors	Face-to-face	Workshop
101	Summer Course “The challenge of working together: European Union - Latin America and the Caribbean relations in the face of major global challenges”	2022	Knowledge	Scholars	Hybrid	Course
102	III. EU-LAC Essay Contest on the Bi-Regional Partnership (on Education issues)	2022	Knowledge	Scholars	Online	Contest
103	Symposium ‘Results of the Conference on the future of Europe and actions to relaunch Latin American integration	2022	Multilateral and biregional cooperation	Governmental representatives	Face-to-face	Congress
104	Seminar: Local Actions for the Sustainability Development Goals (SDGs)	2022	Just transitions	Governmental representatives	Face-to-face	Seminar
105	Geopolitics of energy transition: the future of EU-LAC partnerships	2022	Just transitions	Scholars	Face-to-face	Conference
106	Congress of Art and Education: Culture to change the imaginary	2022	Culture	Other actors	Face-to-face	Congress
107	Presentation on the progress in the CELAC-EU Joint Initiative on Research and Innovation (JIRI)	2022	Knowledge	Scholars	Face-to-face	Workshop
108	EU-LAC 2022 Young Scientists’ Networks Days	2022	Knowledge	Scholars	Online	Congress
109	„Workshops for the Strengthening of Institutional Capacities in Science, Technology and Innovation Cooperation between Latin America and the Caribbean and the European Union: Focus on Central America, Cuba and the Dominican Republic”	2022	Knowledge	Scholars	Hybrid	Workshop
110	EU-Central America Dialogue Days: „New Partnerships for Development” with 4 thematic sessions in two days	2022	Just transitions	Governmental representatives	Face-to-face	Workshop

No.	Activity	Year	Thematic Area	Type of participant	Modality	Type of event
111	International Seminar: „The EU-LAC Strategic Association and the instruments of political and sectoral cooperation, trade, investment and sustainable development“	2022	Just transitions	Scholars	Face-to-face	Seminar
112	International Seminar “The relations between Latin America and the European Union in the new contexts. The case of the Mercosur-European Union Agreement”	2022	Just transitions	Scholars	Face-to-face	Seminar
113	11th edition of IdA Symposium „Education, digital technology, social cohesion and public policies“	2022	Just transitions	Scholars	Face-to-face	Congress
114	Conference: „Lithium Crossroads“	2022	Just transitions	Scholars	Face-to-face	Conference
115	Webinar: Water related disaster risk management in changing climate	2022	Just transitions	Other actors	Online	Webinar
116	2nd EU-LAC Dialogue Sessions: “Cooperation and Policies in the realm of Cultural Heritage, Cultural Routes, and their relevance for the Bi-regional Partnership between the European Union, Latin America and the Caribbean”	2022	Culture	Other actors	Online	Workshop
117	“Consultation on the strengthening of bi-regional cultural cooperation between LAC and the EU	2022	Culture	Other actors	Online	Workshop
118	“„Latin American and Caribbean Fall“ Festival - Edition 2022”	2022	Culture	Other actors	Face-to-face	Festival
119	Long Night of the consulates	2022	Culture	Other actors	Face-to-face	Festival
120	XI Encuentro “Triangulo Estratégico: América Latina – Europa – África: Recuperación Económica y Salud Global”	2022	Just transitions	Governmental representatives	Face-to-face	Forum
121	Meeting of Think Tanks, Research Centres and Study Associations based in the EU dedicated to the analysis of LAC and the Bi-regional Relations	2022	Multilateral and biregional cooperation	Scholars	Face-to-face	Workshop
122	Meeting of Think Tanks, Research Centres and Study Associations based in the EU dedicated to the analysis of LAC and the Bi-regional Relations	2022	Multilateral and biregional cooperation	Scholars	Face-to-face	Workshop
123	2nd edition of the „Training and updating programme for young diplomats on the EU-CELAC strategic partnership	2022	Multilateral and biregional cooperation	Governmental representatives	Face-to-face	Course

No.	Activity	Year	Thematic Area	Type of participant	Modality	Type of event
124	Challenges of multilateralism in relations between the European Union, Latin America and the Caribbean in the face of pandemics and post-pandemics	2022	Multilateral and biregional cooperation	Scholars	Hybrid	Conference
125	Launch of the Women's International Network	2022	Gender equality	Other actors	Online	Conference
126	"Towards the construction of comprehensive care systems: Experiences from Europe and Latin America and the Caribbean"	2022	Gender equality	Other actors	Face-to-face	Workshop
127	3 interregional dialogues of the EU-LAC Women's International Network on women's leadership and inclusion in climate action	2022	Gender equality	Other actors	Online	Workshop
128	III EU-LAC Youth Days	2022	Gender equality	Scholars	Hybrid	Conference
129	VI Annual Call For co-organising events on topics relevant to the bi-regional partnership between the European Union and Latin America and the Caribbean 2023	2023	Multilateral and biregional cooperation	Other actors	Online	Contest
130	Workshops for Institutional Capacity Building in Science, Technology and Innovation Cooperation between Latin America and the Caribbean and the European Union: A Focus on the Andean Region	2023	Knowledge	Scholars	Hybrid	Workshop
131	First Dialogue „ Towards the construction of comprehensive care systems: Experiences from Europe and Latin America and the Caribbean desde Europa y América Latina y el Caribe“	2023	Gender equality	Other actors	Hybrid	Conference
132	Second Dialogue „Inclusion of people with disabilities in comprehensive care systems with a gender perspective: good practices and challenges in the EU and LAC „	2022	Gender equality	Other actors	Online	Conference
133	Third Dialogue "Long-term care: good practices and challenges in the construction of comprehensive care systems with a gender perspective in the EU and LAC"	2023	Gender equality	Other actors	Online	Conference
134	Fourth Dialogue "Childcare in the EU and LAC: good practices and challenges in the construction of comprehensive care systems with a gender perspective in the EU and LAC"	2023	Gender equality	Other actors	Online	Conference

No.	Activity	Year	Thematic Area	Type of participant	Modality	Type of event
135	Fifth Dialogue "Workers in comprehensive care systems with a gender perspective: good practices and challenges in the EU and LAC."	2023	Gender equality	Other actors	Online	Conference
136	12h Strategic Triangle Meeting: Latin America and the Caribbean - Europe - Africa	2023	Knowledge	Governmental representatives	Face-to-face	Forum
137	Participants of the II EU-LAC Journalists Forum exchanged on the role of the press and bi-regional relations in Sweden	2023	Multilateral and biregional cooperation	Other actors	Hybrid	Forum
138	Dialogue between Research Centres and Decision Makers Latina y el Caribe'	2023	Multilateral and biregional cooperation	Other actors	Face-to-face	Workshop
139	Eu--LAC Knowledge Forum	2023	Knowledge	Governmental representatives	Hybrid	Forum
140	Dialogue Latin America, the Caribbean and Europe: "Recalibrating our strategic partnership	2023	Multilateral and biregional cooperation	Other actors	Face-to-face	Workshop
141	EU-LAC Gender equality Forum	2023	Gender equality	Other actors	Hybrid	Conference
142	Just transitions Forum	2023	Just transitions	Other actors	Hybrid	Forum
143	International Symposium: „Challenges of Raw Materials Trade. Europe - Latin America, the Caribbean"	2023	Just transitions	Scholars	Face-to-face	Congress
144	Meeting of Intergovernmental Organisations	2023	Multilateral and biregional cooperation	Governmental representatives	Hybrid	Workshop
145	The European Union, Latin America, and the Caribbean relations within the framework of the Council of the EU Presidencies and the EU-CELAC and Ibero-American Summits	2023	Cooperación multi	Scholars	Hybrid	Course
146	EU-Latin America and the Caribbean Forum: Partners in Change Youth, Civil Society and Local Authorities	2023	Just transitions	Governmental representatives	Hybrid	Forum
147	Round table on the results of the Summit of Heads of State and Government EU-CELAC	2023	Multilateral and biregional cooperation	Governmental representatives	Face-to-face	Workshop
148	Latin American Fall Festival (10th edition)	2023	Culture	Other actors	Face-to-face	Festival
149	the EU-LAC Multi-Actor Dialogue Forum on Just Green Transition, Inclusive Digital Transformation, and Social Cohesion	2023	Just transitions	Other actors	Hybrid	Forum

No.	Activity	Year	Thematic Area	Type of participant	Modality	Type of event
150	1st EU-LAC - UNED Pontevedra Days" Relaunching EU-CELAC bi-regional cooperation: Financial flows, funding mechanisms and inequalities"	2023	Just transitions	Scholars	Hybrid	Congress
151	Food Security. Challenges and Opportunities for EU-LAC Relations Open configuration options	2023	Knowledge	Scholars	Face-to-face	Conference
152	Workshop: The Digital Transformation as an Enabler for Enhancing Food Security and Clean Energy Transition	2023	Knowledge	Scholars	Face-to-face	Workshop
153	"Leaders of Change for Energy Transition and Digital Transformation"	2023	Just transitions	Other actors	Face-to-face	Congress
154	3rd edition of the „Training and Updating programme for Young Diplomats on the EU-CELAC strategic partnership“	2023	Multilateral and biregional cooperation	Governmental representatives	Face-to-face	Course
155	Webinar: The CELAC-EU Summit and the Multiparty Association Agreement between the EU and the Andean countries. The way forward	2023	Multilateral and biregional cooperation	Other actors	Online	Webinar
156	Seminar "International Cultural Cooperation in the face of a changed scenario: constructing a shared agenda between Latin America, the Caribbean and the European Union"	2023	Cultura	Other actors	Hybrid	Seminar
157	XIV EU-LAC Reflection Forum: „Challenges and opportunities for the construction of a shared cultural cooperation agenda between Latin America, the Caribbean and the European Union“	2023	Culture	Governmental representatives	Hybrid	Forum
158	Launch of VII Annual Call for co-organising events on topics relevant to the bi-regional partnership between the European Union and Latin America and the Caribbean	2024	Multilateral and biregional cooperation	Other actors	Online	Contest
159	Subregional Multi-actor Dialogues with focus on the Andean Region	2024	Multilateral and biregional cooperation	Governmental representatives	Face-to-face	Forum
160	Activities to promote integrated systems of care	2024	Gender equality	Governmental representatives	Face-to-face	Conference
161	Workshop between actors promoting the JIRI and the EU-CELAC Common Higher Education Area	2024	Knowledge	Scholars	Face-to-face	Workshop

No.	Activity	Year	Thematic Area	Type of participant	Modality	Type of event
162	Subregional Multi-actor Dialogues with focus on the Andean Region	2024	Multilateral and biregional cooperation	Other actors	Online	Webinar
163	Open House - Latin America and the Caribbean and Hamburg: More than 100 years of shared history	2024	Culture	Other actors	Face-to-face	Workshop
164	Long Night of the Consulates	2024	Culture	Other actors	Face-to-face	Festival
165	XIII Meeting „Strategic Triangle: Latin America - Europe - Africa“	2024	Multilateral and biregional cooperation	Governmental representatives	Face-to-face	Forum
166	Euro-Caribbean Green Bridge: Uniting efforts for sustainability in the Caribbean	2024	Just transitions	Governmental representatives	Face-to-face	Forum
167	Annual Colloquium with the Institut des Amériques, Agence Française de Développement and the French Ministry of Foreign Affairs	2024	Just transitions	Governmental representatives	Face-to-face	Conference
168	III EU-LAC Journalists' Forum: opportunities and challenges for journalism in the context of digital transformation	2024	Knowledge	Other actors	Face-to-face	Forum
169	Security and justice: dialogue on new forms of cooperation to strengthen legal maritime trade	2024	Multilateral and biregional cooperation	Governmental representatives	Face-to-face	Forum
170	Workshop at LASA 2024 Congress to discuss the bi-regional strategic partnership EU-CELAC	2024	Multilateral and biregional cooperation	Scholars	Face-to-face	Workshop
171	Public Health Seminar	2024	Just transitions	Other actors	Face-to-face	Seminar
172	Co-organised event on „Nature based solutions“	2024	Just transitions	Other actors	Face-to-face	Conference
173	Seminar on common bi-regional interests and initiatives in the run-up to COP 29	2024	Multilateral and biregional cooperation	Other actors	Face-to-face	Seminar
174	Feminist Foreign Policy Forum	2024	Gender equality	Governmental representatives	Face-to-face	Forum

Annex 2: Complete list of publications

No.	Publication	Year	Thematic area	Type of publication
1	II International Congress of Biorefineries and Renewable Energies Supported by ICT – BERSTIC 2022	2020	Just transitions	Report
2	Role of the cultural heritage expert	2020	Culture	Newsletter
3	Newsletter “The Msgr. Patrick Anthony Folk Research Centre (FRC), Saint Lucia – Transformative Programmes on Culture”	2020	Culture	Newsletter
4	Newsletter „Timisoara 2021- European Capital of Culture and Cultural Heritage“	2020	Culture	Newsletter
5	Newsletter „Genoa, the “City of Miracles” between the Old and the New World. Routes of the past for future development.“	2020	Culture	Newsletter
6	Newsletter „ For the value of what is ours „	2020	Culture	Newsletter
7	Newsletter EU-LAC: “Cultural Heritage in the European Union, Latin America and the Caribbean”	2020	Culture	Newsletter
8	Newsletter „ Rewriting History/ Co-curating Identity – Conserving Cultural Heritage of the Caribbean”	2020	Culture	Newsletter
9	Newsletter „ Council of Europe Cultural Routes: a unique platform for shared European history and heritage“.	2020	Culture	Newsletter
10	Study “Resources, Inequalities and Development of Rural Territories in Latin America, the Caribbean and Europe	2020	Just transitions	Study
11	Newsletter „ Matrix of objectives, strategies and initiatives for the construction of the EU-LAC Common Area of Higher Education „	2020	Knowledge	Newsletter
12	Newsletter “Topics in the Area of Bi-regional Academic Cooperation”	2020	Knowledge	Newsletter
13	Newsletter “Internationalisation and Global Citizenship Opportunities in Bi-regional Academic Cooperation”.	2020	Knowledge	Newsletter
14	Newsletter „ Prospects for Enhancing EU-LAC Higher Education and Research Cooperation „	2020	Knowledge	Newsletter
15	Academic cooperation between Europe, Latin America and the Caribbean: an asset to overcome the current crisis	2020	Knowledge	Newsletter
16	Newsletter Higher Education as a Generator of Knowledge and Innovation	2020	Knowledge	Newsletter
17	Newsletter “New Approaches to EU-LAC Cooperation in Higher Education: EU-LAC Focus’ and OBREAL-Global Observatory’s contributions”.	2020	Knowledge	Newsletter
18	Newsletter „ A Sustainable Caribbean Academy „	2020	Knowledge	Newsletter
19	Newsletter „ Higher education: a global process in a bi-regional perspective	2020	Knowledge	Newsletter
20	Newsletter „Academic Cooperation with Latin America and the Caribbean „	2020	Knowledge	Newsletter

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21	Study „Revisando las relaciones birregionales: diálogos entre la Unión Europea y América Latina y la diversificación de la cooperación interregional“	2020	Multilateral cooperation	Study
22	Newsletter EU-LAC: “Multilateralism and International Cooperation in the Times of COVID-19	2020	Multilateral cooperation	Newsletter
23	EU-LAC Webinars on COVID-19	2020	Just transitions	Report
24	Study “Mobility Diversity Inequality Sustainability: cross-cutting issues of cultural, scientific and social relations between the European Union and Latin America / the Caribbean“	2020	Just transitions	Study
25	Study „The potential of the Green Bond markets in Latin America and the Caribbean“	2020	Just transitions	Study
26	Report EU-LAC Webinar “¿Why should the European Union have any relevance for Latin America and the Caribbean?“	2020	Multilateral cooperation	Report
27	Newsletter EU-LAC: “Climate Change in Times of COVID-19“	2020	Multilateral cooperation	Newsletter
28	Report Webinar EU-LAC „Challenges and innovations to promote voluntary service in the EU and Latin America and the Caribbean in a post-COVID19 context“	2020	Multilateral cooperation	Report
29	Report Webinar EU-LAC Circular Economy – Governance & Scale	2021	Just transitions	Report
30	The New Multilateralism in the Age of COVID-19 from the perspective of the European Union - Latin America and the Caribbean relations	2021	Multilateral cooperation	Report
31	Policy Brief „COVID-19 Vaccines: The Global Challenge of Equitable Distribution and Access“	2021	Just transitions	Policy Brief
32	Report Webinar “The construction of a common Euro-Latin American and Caribbean space for Higher Education, Science, Technology and Innovation.”	2021	Knowledge	Report
33	Report II Capacity Building Seminar „Latin America and the Caribbean and the future Horizon Europe programme“	2021	Knowledge	Report
34	Study Women in Movement in Latin America, the Caribbean and Europe	2021	Gender equality	Study
35	Report Meeting “Exchange on Quality Standards in the Offer of Postgraduate Virtual Academic Courses in the European Union and Latin America and Caribbean „	2021	Knowledge	Report
36	Report Webinar EU-LAC/CSUCA/OBREAL GLOBAL: “Regional academic harmonisation: The role of qualifications frameworks“	2021	Knowledge	Report
37	Report Webinar EU-LAC/CSUCA/OBREAL GLOBAL: „Generating, promoting and applying research results“	2021	Knowledge	Report
38	Report „Webinar EU-LAC/CSUCA/OBREAL GLOBAL: “Innovation of teaching-learning processes and quality assurance“	2021	Knowledge	Report
39	Report Webinar EU-LAC/CSUCA/OBREAL GLOBAL: “Structure, organisation and institutional management of university research“	2021	Knowledge	Report

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40	Report Webinar „Cultural Policies in Times of Digitisation: Experiences from the European Union, Latin America and the Caribbean „	2021	Just transitions	Report
41	Policy Brief „Multilateralism and Bi-regional Partnership Between the European Union and Latin America and the Caribbean“	2021	Multilateral cooperation	Policy Brief
42	II Compilation of EU-LAC Webinars on COVID-19	2021	Just transitions	Report
43	Report “Patent policies and technology transfer”	2021	Knowledge	Report
44	Report „Management and information systems for the development of research in universities“	2021	Knowledge	Report
45	Report “Scientific recognition and incentives for the researcher’s career”	2021	Knowledge	Report
46	Report „Communicating research, university and public opinion”	2021	Knowledge	Report
47	Report “Specialisation of research and public investment: Impact, responsibility and community	2021	Knowledge	Report
48	Publicación „Opportunities for the bi-regional strategic partnership in shaping a greener recovery“	2021	Just transitions	Study
49	Report „Exchange on progress made and opportunities for bi-regional cooperation in research and innovation - one year after the agreement on the EU-CELAC JIRI Strategic Roadmap 2021-2023“	2021	Knowledge	Report
50	Report Webinar „ Recovery as an opportunity for transformative social change“	2021	Knowledge	Report
51	Report Circular Economy – Governance & Scale: Europe & Latin America and the Caribbean in conversation about circular transition „	2022	Just transitions	Report
52	The Political Dialogue and Cooperation Agreement and relations between the European Union and Cuba	2022	Multilateral cooperation	Study
53	The Covid-19 Crisis and Pathways to Sustainable Recovery in the European Union, Latin America, and the Caribbean	2022	Just transitions	Study
54	New challenges for the European Union’s Multiparty Trade Agreement with Peru, Colombia and Ecuador	2022	Multilateral cooperation	Study
55	Report „Second Climate and Sustainable Finance Week „	2022	Just transitions	Report
56	International Euro-Latin American and Caribbean Congress: „The necessary creation of a bi-regional cultural space: values, principles and proposals“	2022	Multilateral cooperation	Study
57	The Promise of a Recalibrated Caribbean-European Union Partnership	2022	Multilateral cooperation	Study
58	Report “Cooperation and Policies in the realm of Cultural Heritage, Cultural Routes, and their relevance for the Bi-regional Partnership between the European Union, Latin America and the Caribbean“	2022	Culture	Report
59	Report de políticas No. 1 “Vacunas contra COVID- 19: el reto global de una distribución y un acceso equitativo”.	2022	Just transitions	Policy Brief

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60	Report Summer Course „Relations between the European Union and Latin America and the Caribbean: A renewed agenda and a programme for recovery within the framework of the Sustainable Development Goals	2022	Just transitions	Report
61	Study “Multilateralism and Regionalism in Challenging Times: Relations between Europe and Latin America and the Caribbean”	2022	Multilateral cooperation	Study
62	“Analysis and foresight of the European Union-Mercosur Association Agreement”	2022	Multilateral cooperation	Study
63	Policy brief “Economic Relations between the European Union and Latin America and the Caribbean”	2022	Just transitions	Policy Brief
64	Policy brief “Women and employment: advances and challenges in policies for women’s labour-force participation in Europe, Latin America and the Caribbean in the context of the post-pandemic recovery	2022	Gender equality	Policy Brief
65	“Modernising the EU-Chile Association Agreement: strengthening an alliance for social inclusion and environmental sustainability”	2022	Multilateral cooperation	Study
66	Study “Societies, crises and public health”	2022	Just transitions	Study
67	Report debate “Policies, Practices, and Tools to Promote Open Science. Latin America and the Caribbean and the European Union in Trans-regional Perspective °	2022	Multilateral cooperation	Report
68	“The Association Agreement between the European Union and Central America: a potential to be exploited”	2022	Multilateral cooperation	Study
69	“The modernization of the EU-Mexico Association Agreement: between change and continuity”	2022	Multilateral cooperation	Study
70	Report Online Conference „EU-LAC Young Scientists’ Networks Days 2022“	2022	Knowledge	Report
71	Article „Multilateralism revisited: building resilience through transformation“	2022	Multilateral cooperation	Study
72	Policy brief „New partnerships for development: Keys to strengthen the relationship between the EU and Central America“	2022	Multilateral cooperation	Policy Brief
73	Policy Brief Towards sustainable tourism policies in Europe, Latin America, and the Caribbean	2022	Just transitions	Policy Brief
74	Report Towards sustainable tourism policies in Europe, Latin America, and the Caribbean	2022	Just transitions	Report
75	Report “Digitalisation: social appropriation and public policies from an ethical and rights-based perspective”	2022	Just transitions	Report
76	Policy paper „Geopolitics of the Energy Transition: Potentials for EU-LAC Partnerships“	2022	Just transitions	Policy Brief
77	Publication “Women of the Ecuadorian diaspora in Genoa. Migration, identity and memory”	2022	Gender equality	Study
78	Book “The European Union, Latin America and the Caribbean: Cartography of the Association Agreements”	2022	Multilateral cooperation	Study
79	Book Symposium „30 years of Mercosur: Trajectories, flexibilisation and interregionalism“ „	2022	Multilateral cooperation	Study

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80	Report "Workshop „Good practices to reduce inequalities in education and link universities with society: Contributions of Universities in Latin America and the Caribbean and Europe to the achievement of the SDGs""	2022	Multilateral cooperation	Report
81	Systematization of the 1st Art and Education Congress Culture to Change the Imaginary	2023	Culture	Report
82	3rd EU-LAC Youth Days	2023	Culture	Report
83	Publication „Éducation, Numérique, Cohésion Sociale et Politiques Publiques : Regards croisés Europe-Amérique latine-Caraïbes“	2023	Knowledge	Study
84	Report EU-LAC Knowledge Forum	2023	Knowledge	Report
85	Report EU-LAC Gender equality	2023	Gender equality	Report
86	Executive report EU-LAC Just Transition Forum	2023	Just transitions	Report
87	EU-LAC Just Transition Forum	2023	Just transitions	Report
88	Opportunities for bi-regional cooperation to advance in an inclusive, quality-based and sustainable trans-formation of the education sector	2023	Knowledge	Study
89	Perspectives and proposals for renewing the Strategic Partnership between the European Union and Latin America and the Caribbean	2023	Multilateral cooperation	Report
90	Towards gender-transformative climate actions: Dialogues between Latin America and the Caribbean and the European Union	2023	Just transitions	Policy Brief
91	Report "The EU-LAC Foundation is pleased to announce the EU-LAC Multi-Actor Dialogue Forum on Just Green Transition, Inclusive Digital Transformation, and Social Cohesion"	2023	Just transitions	Report
92	Report „The challenge of working together: European Union - Latin America and the Caribbean relations in the face of major global challenges.“	2023	Multilateral cooperation	Report
93	Strategic Keys of the EU-CELAC Partnership	2023	Multilateral cooperation	Study
94	Report I Conference UNED Pontevedra –EU-LAC Foundation 'Relaunching the EU-CELAC bi-regional cooperation: Financial flows, funding mechanisms and inequalities'	2023	Multilateral cooperation	Report
95	Report I Conference UNED Pontevedra –EU-LAC Foundation 'Relaunching the EU-CELAC bi-regional cooperation: Financial flows, funding mechanisms and inequalities'	2023	Gender equality	Report
96	XIV EU-LAC Reflection Forum: „Challenges and opportunities for the construction of a shared cultural cooperation agenda between Latin America, the Caribbean and the European Union“	2024	Multilateral cooperation	Report
97	Reporte: Seminar: "International Cultural Cooperation in the face of a changed scenario: constructing a shared agenda between Latin America, the Caribbean and the European Union".	2024	Culture	Report
98	Report "Cultural Cooperation between European, Latin American and Caribbean countries: Concepts, Strategies and Good practices „	2024	Culture	Study

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99	Monography "Food Security. Challenges and Opportunities for EU-LAC Relations Open configuration options "	2024	Multilateral cooperation	Study
100	Book "Oportunidades y avances en la construcción del Espacio de Educación Superior EU-CELAC"	2024	Knowledge	Study
101	Policy Brief No. 7	2024	Just transitions	Policy Brief
102	Summer Course Report 2023 - Yuste Campus: The European Union, Latin America, and the Caribbean relations within the framework of the Council of the EU Presidencies and the EU-CELAC and Ibero-American Summits	2024	Multilateral cooperation	Report
103	Report Seminar „ Seminar „Opportunities offered by cooperation between the European Union and the Andean countries: Global Gateway, investments, trade and green and digital transitions"	2024	Multilateral cooperation	Report
104	Report "High-level Dialogue: 'Foundations for a Bi-Regional Pact of Care between Latin America, the Caribbean and the European Union'	2024	Gender equality	Report

